Group Network

As of April 1, 2015

Living Salons

109



■ Commercial Facilities 322







Resort Hotels

28

■ Golf Courses

Fitness Clubs

66







■ Spa & Aesthetic Salons

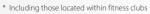
28*

City Hotels

39

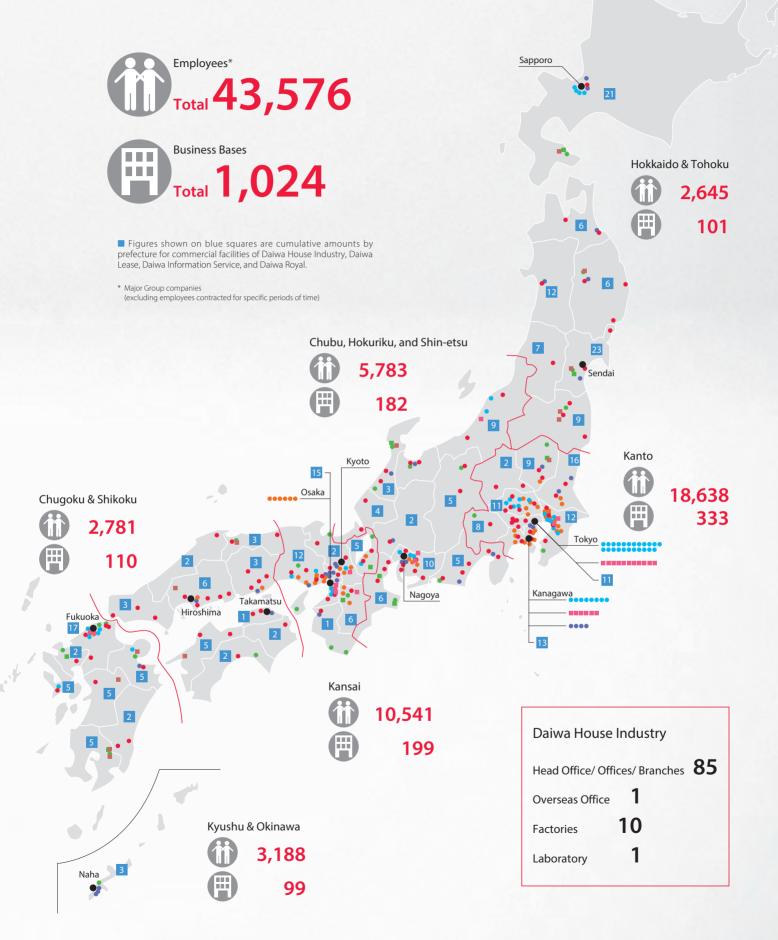
Home Centers











The Story of the Daiwa House Group

1950

Founding of Daiwa House Industry and launch of our first product, the Pipe



1957

Steel pipe structure used for warehouse at sake brewery receives certification from Japan Lightweight Iron Construction Association as first such full-fledged structure in Japan

1959

Daiwa Kosho (current Daiwa Lease) and Daiwa Konpo (current Daiwa Logistics) established

Midget House pilot prefabricated house model launched on market

1960

1961

Japan's first private developer Daiwa Danchi established (merged with Daiwa House Industry in April

Stock listed on Osaka, Tokyo and Nagoya stock exchanges

1962

Daiwa Danchi developed Habikino Neopolis, our first housing complex



1965

Nara Factory opened, Japan's first specialist plant for production of prefabricated houses

1970

1971

Daiwa Jutakukiki (current DesignArc) established

1975

Opening of the Shikabe Country Club

Full-scale start of retail and wholesale facilities business



1977

Condominium business started



1978

Resort hotels business started with the opening of Noto Royal Hotel, the first Daiwa Royal Hotel



Real Estate Information centers set up within each of the Company's offices as first step in developing the used housing market

1980

1980

Home center business started with the opening of the first Royal Home Center in the city of Nara

1982

Full-scale start of rental housing business



1983

Manufacture of high-end houses for export to China (a first for Japan)

Tentakubin (current Daiwa LifeNext) established

1986

Daiwa Information Service established

1989

Daiwa Living established

Silver Age Research Center established

1990

Daiwa House Central Research Laboratory opened in Kansai Science City



2000

2000

Full-scale start of renovation business

2001

Daiwa House Industry merged with Daiwa Danchi

2004

Home center business split off from Daiwa House Industry



The Daiwa House Group drew up its Corporate Ethics Guidelines and Behavioral Guidelines

Osaka Marubiru became consolidated subsidiary



2005

The Daiwa House Group drew up new management vision and Employee Charter to mark 50th anniversary

New Group symbol — the "Endless Heart" introduced

NAS (Nippon Athletic Service) became consolidated subsidiary (current Sports Club NAS)



2006

Group management integration through share exchange transactions between Daiwa House Industry and Daiwa Kosho Lease (current Daiwa Lease), Daiwa Rakuda Industry (current DesignArc), and Daiwa Logistics, by which the subsidiaries became wholly owned subsidiaries of Daiwa House Industry

Daiwa House Financial, Daiwa House Insurance, and Daiwa House REIT Management founded

2007

opened



split off from Daiwa House Industry

Nobuo Ishibashi Memorial Museum



Eneserve became consolidated subsidiary

2008

Daiwa House Industry formed capital alliance with Odakyu Construction (current Daiwa Odakyu Construction)

Morimoto Asset Management (current Daiwa House Asset Management) became consolidated subsidiary

2009

Cosmos Life (current Daiwa LifeNext) became consolidated subsidiary

Daiwa House (China) Investment established



2010 2012

Daiwa Living Management founded

Toden Life Support (current Daiwa House Life Support) became consolidated subsidiary

Daiwa House REIT Investment Corporation listed on stock exchange

Daiwa Homes Online founded

2013

Fujita became consolidated subsidiary

Daiwa House Renew takes over Daiwa House Industry's home renovation business and changes its name to Daiwa House Reform

Daiyoshi Trust (current Daiwa House Parking) became consolidated subsidiary

Cosmos Initia became consolidated subsidiary

TOMO (current Daiwa House Parking) became consolidated subsidiary

2015

Daiyoshi Trust and TOMO merged to become Daiwa House Parking

Daiwa Service merged with Daiwa LifeNext

Principal Subsidiaries and Associated Companies

The figure in parentheses is the equity stake held by the Group as a whole.



Daiwa House Industry Co., Ltd.

 Housing/ Commercial facilities/ Urban development, etc. www.daiwahouse.co.jp

















Daiwa Lease Co., Ltd. [100%]

 Building & vehicle leasing/ Land utilization/ Development & operation of commercial facilities/ Environmental greening, etc. www.daiwalease.co.jp

















DesignArc Co., Ltd. [100%]

• Interior items/ Housing materials/ Rental www.designarc.co.jp







Daiwa Logistics Co., Ltd. [100%]

 Transportation/ Warehouse & storage www.daiwabutsuryu.co.jp

Daiwa Living Management Co., Ltd. [100%]

• Businesses related to rental housing www.daiwaliving-mgt.co.jp

Daiwa Living Co., Ltd. [100%]

 Management & operation of rental housing www.daiwaliving.co.jp





Daiwa Estate Co., Ltd. [100%]

 Real estate agency www.daiwaestate.jp

Daiwa Living Utilities Co., Ltd. [100%]

 Retail sale of electricity and gas www.daiwaliving-ut.co.jp

Daiwa LifeNext Co., Ltd. [100%]

 Management of condominiums & buildings/ Moving services www.daiwalifenext.co.jp

Global Community Co., Ltd. [100%]

 Management of condominiums & buildings www.glob-com.co.jp

Daiwa Information Service Co., Ltd. [100%]

I and utilization/ Development & operation of commercial facilities www.dis-net.jp











Nihon Jyutaku Ryutu Co., Ltd. [100%]

 Real estate agency & property management services/ Appraisals/ Renovation work www.jyutaku.co.jp

Daiwa Royal Co., Ltd. [100%]

 Rental of commercial facilities/ Hotels www.daiwaroyal.com





Royal Home Center Co., Ltd. [100%]

 DIY/ Gardening/ Interior items www.royal-hc.co.jp







Daiwa House Reform Co., Ltd. [100%]

• Renovation design & execution/ Property inspection www.daiwahouse-reform.co.jp



Daiwa Resort Co., Ltd. [100%]

Resort hotels www.daiwaresort.jp



Daiwa Royal Golf Co., Ltd. [100%]

 Golf course operations www.daiwaroyalgolf.jp

クイワロイヤルコルフ

Daiwa Energy Co., Ltd. [100%]

• New power generation business & ESCO business www.daiwa-energy.com







Eneserve Corporation [100%]

• Electrical equipment maintenance checks & Retail sale of electricity

www.eneserve.co.jp

Daiwa Lantec Co., Ltd. [100%]

• Ground surveys & reinforcement www.daiwalantec.jp

Daiwa House Life Support Co., Ltd. [100%]

• Management & operation of fee-based nursing care facilities for the elderly www.mominoki-life.com





Osaka Marubiru Co., Ltd. [96.7%]

• Management of hotels/ Rental of commercial facilities www.marubiru.com

大阪マルビル 大阪第一ホテル

Nishiwaki Royal Hotel Co., Ltd. [100%]

Hotels www.nishiwaki-royalhotel.jp

西脇ロイヤルホテル

Sports Club NAS Co., Ltd. [100%]

Fitness clubs www.nas-club.co.jp





Daiwa House REIT Management Co., Ltd. [100%]

 Asset management www.dh-rm.co.jp

Daiwa House Asset Management Co., Ltd. [100%]

Asset management www.dh-am.com



Daiwa House Real Estate Investment Management Co., Ltd.

• Real estate transactions/ Real estate investment advisory

Daiwa House Financial Co., Ltd. [70%]

 Credit card operations www.daiwahousefinancial.co.jp





Daiwa House Insurance Co., Ltd. [100%]

 Non-life insurance agency www.daiwahouse-ins.jp

Daiwa CoreFactory Co., Ltd. [100%]

• Manufacture of housing parts & materials

Shinwa Agency Co., Ltd. [100%]

 Advertising & travel agency www.shinwa-agency.co.jp







Media Tech Inc. [100%]

 Data systems/ Data services www.mediatech.jp

Higashi-Fuji Co., Ltd. [75.4%]

• Real estate development/ Sale of commercial real estate

Daiwa Homes Online Co., Ltd. [76.9%]

• Real estate agency www.dhol.co.jp



D.U-NET Co., Ltd. [66.7%]

ISP business www.dunet.co.jp

Double-D Co., Ltd. [51%]

• Planning, development and operation of information technology www.daiwa-dd.co.jp

Frameworx, Inc. [100%]

• Development of logistics systems www.frame-wx.com

Fujita Corporation* [100%]

 General construction/ Real estate www.fujita.co.jp

Cosmos Initia Co., Ltd. [64.1%]

• Real estate sales/ Real estate rental & agency services www.cigr.co.jp

INITIA

Cosmos More Co., Ltd. [64.1%]

• Office relocation/ Construction of showrooms for condominiums www.cosmosmore.co.jp

Cosmos Life Support Co., Ltd. [64.1%]

Total management of real estate

Daiwa House Parking Co., Ltd. [100%]

• Parking lot operations/ Real estate sales & rental www.dh-parking.co.jp



Daiwa Odakyu Construction Co., Ltd.* [100%]

 General construction/ Real estate www.daiwaodakyu.co.jp

^{*} Fujita and Daiwa Odakyu Construction will undergo a management integration (merger) on



DH (Dalian) Administrative Management Consulting Center Co., Ltd. [100%]

• Business process outsourcing (BPO) business

Dalian Dahezhongsheng Estate Co., Ltd. [50%]

• Real estate development & sales

Dalian Yihe Property Management Co., Ltd. [75%]

Management of condominiums

Daiwa House (Suzhou) Real Estate Development Co., Ltd. [100%]

• Real estate development & sales

Dalian Acacia Town Villa Co., Ltd. [42.5%]

• Management of rental housing

Dalian Civil Aviation Hotel Co., Ltd. [50%]

• Management & operation of hotels and buildings

Tianjin Jiuhe International Villa Co., Ltd. [90%]

Management of rental housing

Daiwa House (China) Investment Co., Ltd. [100%]

Investment holding company

Daiwa House (Wuxi) Real Estate Development Co., Ltd. [100%]

• Real estate development & sales

Daiwa House (Changzhou) Real Estate Development Co., Ltd. [100%]

• Real estate development & sales

Daiwa Baoye (Wuxi) Property Management Co., Ltd. [60%]

Management of condominiums

Baoye Daiwa Industrialized House Manufacturing Co., Ltd. [50%]

• Production & sales of industrialized house parts

Daiwa House USA Inc. [100%]

Investment holding company

Daiwa House California Inc. [100%]

• Real estate/ Real estate development

Daiwa House Texas Inc. [100%]

• Real estate/ Real estate development

Daiwa House Guam Co., Ltd. [100%]

Construction

Daiwa House Australia Pty Ltd [100%]

• Real estate development

Daiwa House Vietnam Co., Ltd. [100%]

Construction/ Business process outsourcing (BPO) business

Daiwa House Real Estate Development Co., Ltd. [100%]

• Development & management of rental factories

Daiwa House Malaysia Sdn. Bhd. [100%]

Housing

Beijing Frameworx SJHD Technology Co., Ltd. [100%]

System sales

KD Living, Inc. [49%]

Management of rental housing

Fujita (China) Construction Co., Ltd. [100%]

• General construction & technical consulting

Fujita Research [100%]

• Research of overseas construction technology

Fujita Corporation Vietnam [100%]

General construction

Fujita Philippines Construction and Development, Inc. [40%]

General construction

Fujita Engineering India Pvt., Ltd. [100%]

General construction

Fujita Corporation Singapore Pte. Ltd. [100%]

• Investment holding company/ Administration

Fujita Corporation (M) Sdn. Bhd. [30%]

General construction

Fujita Integral Mexico S.A. de C.V. [100%]

General construction

Cosmos Australia Pty Ltd [64.1%]

• Real estate consulting

Corporate Data

As of April 1, 2015

Corporate name: Daiwa House Industry Co., Ltd.

Founding: April 5, 1955 (Established: March 4, 1947)

Paid-in capital: ¥161,699,201,496

Employees: 14,862

Securities traded: Tokyo stock exchange

Securities code:

Head office: 3-3-5 Umeda, Kita-ku,

Osaka 530-8241, Japan Phone: +81-6-6346-2111

Tokyo Head office: 3-13-1 lidabashi, Chiyoda-ku,

Tokyo 102-8112, Japan Phone: +81-3-5214-2111

Offices (19): Nagoya

Sendai Fukushima Ibaraki

Tsukuba (Ibaraki) Utsunomiya Gunma Saitama Saitama-nishi Saitama-higashi

Chiba

Kashiwa (Chiba) Yokohama Atsugi (Kanagawa)

Kanazawa Kyoto Kobe Hiroshima Fukuoka

Branches: 62 Factories: 10

Research center: Central Research Laboratory (Nara)

Training centers: Nara, Osaka and Tokyo

Overseas offices/

Representative offices: Shanghai (China), Taipei (Taiwan),

Johor Bahru (Malaysia), Jakarta (Indonesia), Bangkok (Thailand), Manila (Philippines)

Daiwa House Industry Co., Ltd. Contact:

> IR Department, Management Administration Headquarters Phone: +81-6-6342-1400 Fax: +81-6-6342-1419 e-mail: dh.ir.communications @daiwahouse.jp

Website: http://www.daiwahouse.com/English