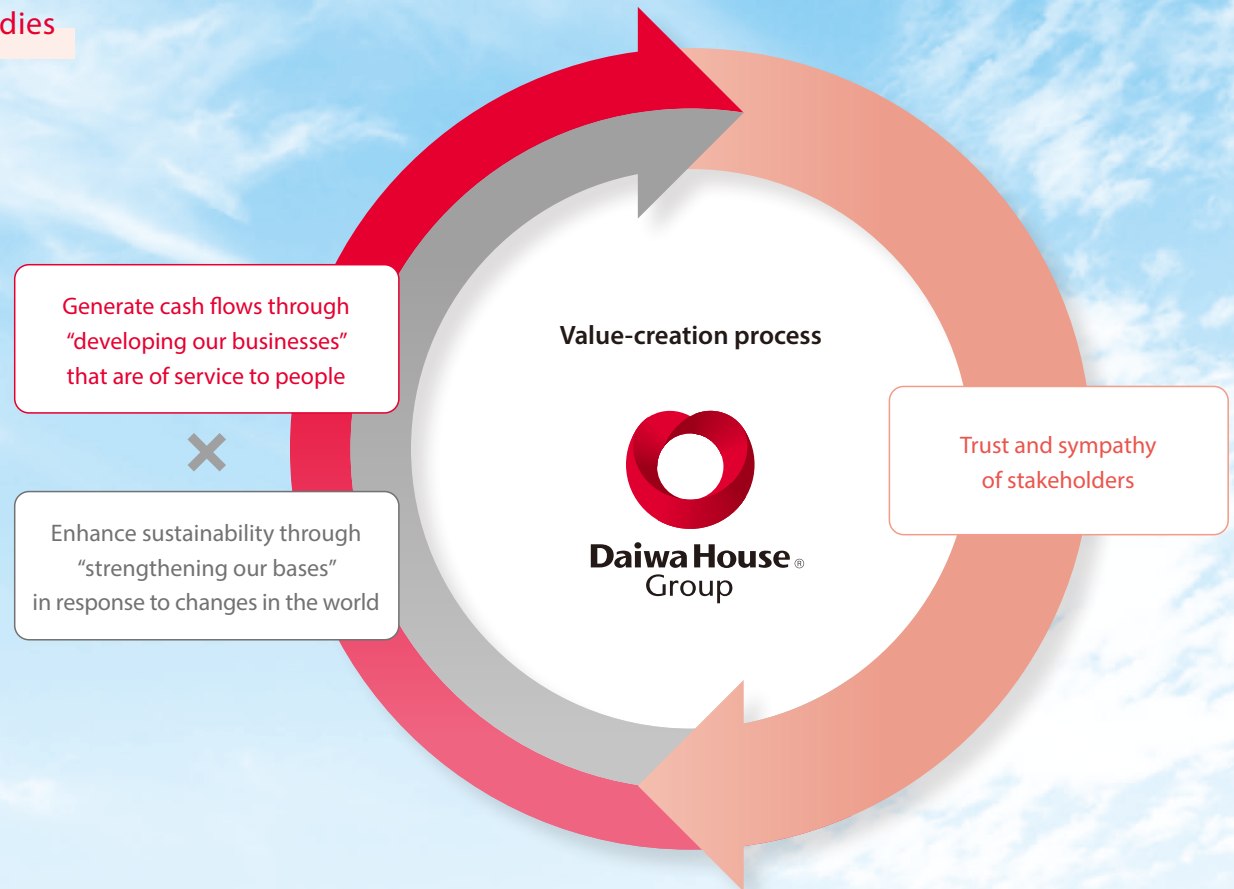


Our 2022 Integrated Report and Sentiment it Embodies

With the basic aim of Creating Dreams, Building Hearts, the Daiwa House Group has helped to address the issues society faces and earned the trust and sympathy of our stakeholders by developing our businesses that are of service to people and strengthening our bases in response to changes in the world. This is our value-creation process.

In May 2021, we launched a company-wide project and formulated a new Purpose, *Our Hopes for the Future*, to consider along with our stakeholders our continued significance to society.

We also initiated in fiscal 2022 our Seventh Medium-Term Management Plan, which will proceed with *Our Hopes for the Future* as its compass. Outlining our growth strategy and management structure based on the rework list of priority issues (materialities) we need to address, the Integrated Report before you is intended to give form to our employees' passion to contribute to society and their resolve to achieve continued growth.



1955

Daiwa House Group's Hopes

Our Hopes for the Future enable both individual and company growth

Daiwa House Group's founder, Nobuo Ishibashi, emphasized the importance of always being proactive and having big dreams for the future in order to remain viable in a new era. We carry on his ambitions of growing Daiwa House Group into ¥10 trillion enterprise by 2055, our centennial year.

To be a group of companies indispensable to society for a long time to come, we believe we must make a significant contribution by encouraging employees to have dreams and hopes for the future and enabling them to realize each and every one of them.



The calligraphy at left is the kanji for *yume*, Japanese for *dreams, aspirations, or hopes*.

2055

Our Hopes for the Future—Our Compass to Our Centennial Year

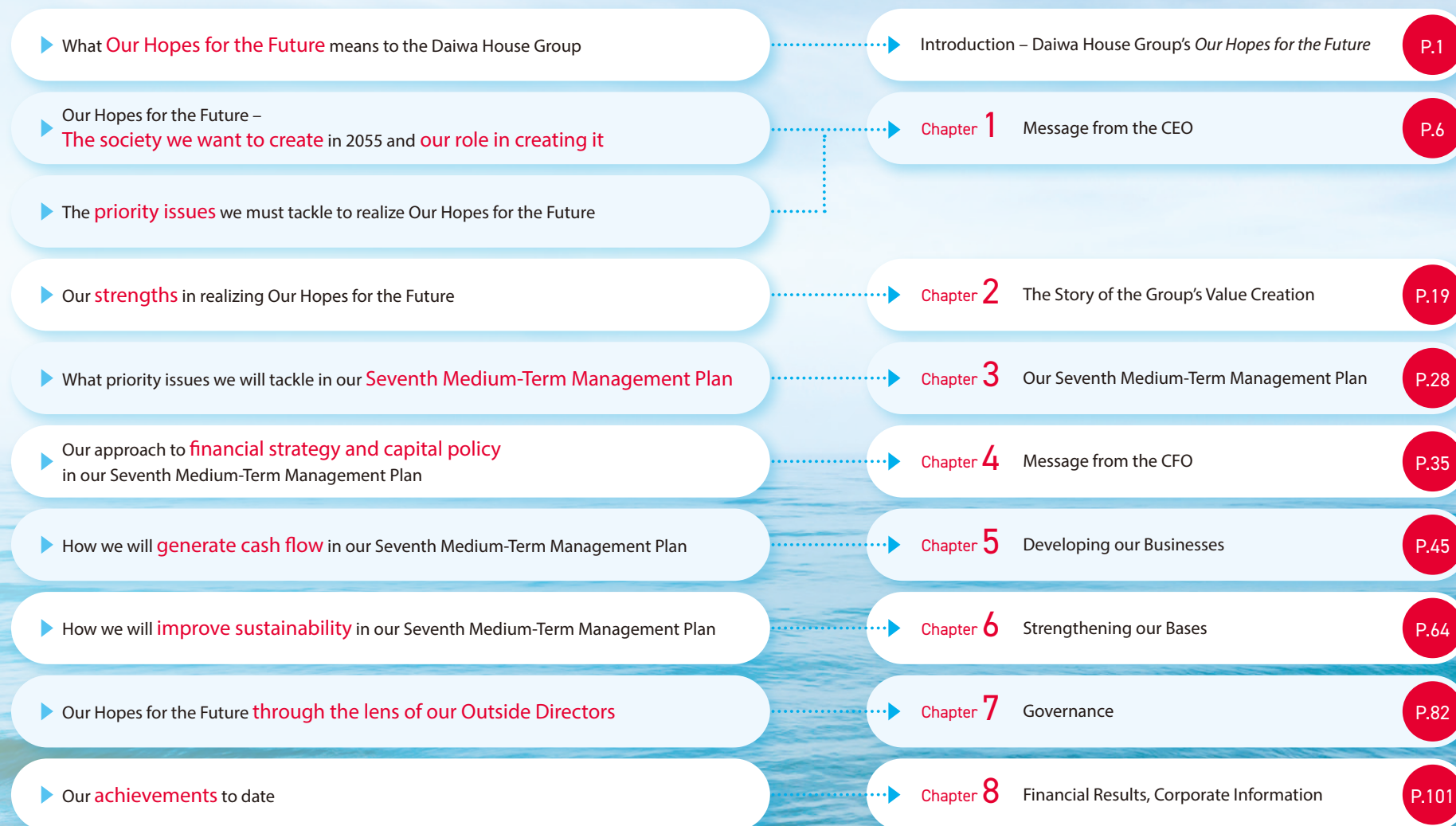
Creating the fundamental societal infrastructure and lifestyle culture rooted in regeneration, ensuring a world where we live together in harmony embracing the Joys of Life

Today, what we mean by “*Our Hopes for the Future*”,
a world where we are our truest selves, respecting, and inspiring each other.
Living together in harmony with our planet –in harmony with People and Nature.

Daiwa House Group commits to co-create value for individuals, communities and people’s lifestyles.
Together with you, connecting hearts to enable our future landscape,
nurturing communities that live together in vivid
and vibrant harmony with People and Nature.
We are Daiwa House Group.



Highlights of the 2022 Integrated Report



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Editorial policy: This report has been produced for our shareholders, investors and other stakeholders. In the Story of the Daiwa House Group's Value Creation, we integrate financial information on our business and financial strategies and non-financial information about what we see as our primary corporate value. We also introduce the three management bases essential for such processes (our human resources, customer, and technology and manufacturing) and our strengths (comprehensive business proposals), summarizing how we pursue *Our Hopes for the Future* that embodies the spirit of our founder. **Referential guidelines:** In the production of this document, we have referenced the International Integrated Reporting Framework (Value Reporting Foundation), as well as the Guidance for Collaborative Value Creation issued by the Japanese Ministry of Economy, Trade and Industry. **Scope of this report:** This report provides information on the Daiwa House Group overall (421 consolidated subsidiaries, 57 equity method affiliated companies, and 1 affiliated company not accounted for by equity method as of March 31, 2022), with a focus on Daiwa House Industry Co., Ltd. **Forward-looking statements:** This Integrated Report contains future estimates, targets, plans and strategies of the Daiwa House Group. These are based on judgments employing information available at the time of writing. For various reasons, actual results may differ substantially from these estimates.