

Concurrent Positions of Directors and Audit & Supervisory Board Members

[Supplementary Principles 4.11.2]

Outside directors, outside *kansayaku*, and other directors and *kansayaku* should devote sufficient time and effort required to appropriately fulfill their respective roles and responsibilities. Therefore, where directors and *kansayaku* also serve as directors, *kansayaku* or the management at other companies, such positions should be limited to a reasonable number and disclosed each year.

<Concurrent Positions of Directors and Audit & Supervisory Board Members as Executives at Other Listed Companies>

(As of July 1, 2021)

Position at the Company	Name	Name of Companies for Concurrent Positions	Position
Outside Director	Kazuyoshi Kimura	BIC CAMERA INC.	Representative Director and President; President Executive Officer
		Kojima Co., Ltd.	Director
		SPARX Group Co., Ltd.	Outside Director Audit and Supervisory Committee Member
Outside Director	Yutaka Shigemori	SINANEN HOLDINGS CO., LTD.	Outside Director Audit and Supervisory Committee Member
Outside Director	Yukiko Yabu	Furukawa Electric Co., Ltd.	Outside Director
		IBIDEN CO., LTD.	Outside Director Audit and Supervisory Committee Member
Outside Director	Yukinori Kuwano	—	—
Outside Director	Miwa Seki	World Co., Ltd.	Outside Director Audit and Supervisory Committee Member
Outside Audit & Supervisory Board Member	Shonosuke Oda	—	—

Information Disclosure in accordance to the Corporate Governance Code

Outside Audit & Supervisory Board Member	Akihisa Watanabe	—	—
Outside Audit & Supervisory Board Member	Tatsuji Kishimoto	CHARLE CO., LTD.	Outside Audit & Supervisory Board Member