

## Financial Highlights for FY2016 2Q 2017年3月期第2四半期 決算概要

(For the 6 months from April 1, 2016 to September 30, 2016)

(2016.11)

大和ハウス工業株式会社 Daiwa House Industry Co., Ltd.

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Notes: 1. The business forecasts are based on assumptions in light of information available as of the date of announcement of this material, and the factors of uncertainty that may possibly impact the future results of operations. The Company's actual results may offer significantly from those presented herein as a consequence of numerous factors.

2. Amounts less than one unit are omitted in this material.

注:1.本資料の予想数値は、当資料の発表日までに入手可能な情 報に基づき作成したものであり、実際の業績は、今後様々な要因に よって異なる結果となる場合があります。 2.単位未満は切り捨てて表示しております。

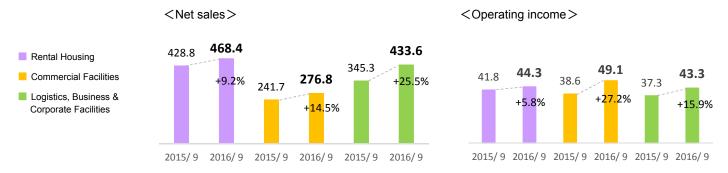
## Financial Highlights for FY2016 2Q 2017年3月期第2四半期 ハイライト

#### Earnings Summary

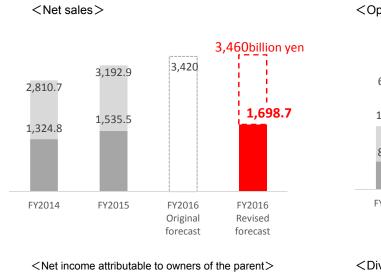
■ Net sales, operating income, ordinary income and net income were all at record-high levels in the FY2016 2Q.

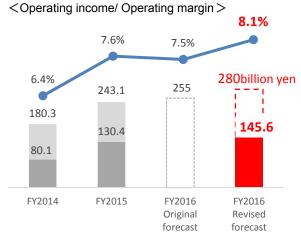
Net sales	¥1,698.7 billion	(YOY +10.6%)	increased for the 7th consecutive year
Operating income	¥145.6 billion	(YOY +11.6%)	increased for the 8th consecutive year
Ordinary income	¥143.4 billion	(YOY +11.1%)	increased for the 8th consecutive year
Net income attributable to owners of the parent	¥96.0 billion	(YOY +3.6%)	increased for the 8th consecutive year

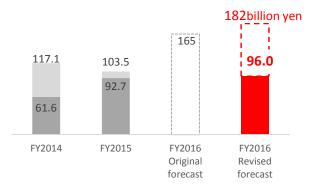
By segment, performance was firm in the Rental Housing, Commercial Facilities, and Logistics, Business & Corporate Facilities business segments, our three growth drivers. [ P.7 ]



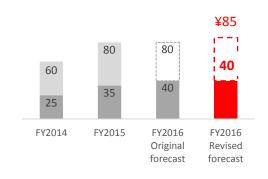
- Business Performance Forecast [ P.10-13 ]
  - In light of first half earnings, we will conduct an upward revision of our full-year business performance forecast.
  - We also are planning to change our annual dividend per share from the original 80 yen to 85 yen (interim dividend: 40 yen, year-end dividend: 45 yen), representing a dividend payout ratio of 31.0%. [ P.10 ]







<Dividend per share>



## Financial Highlights for FY2016 2Q 2017年3月期第2四半期 ハイライト

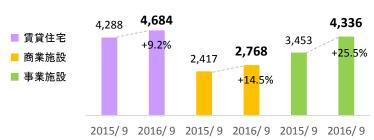
#### ■ 業績概要

■ 2017年3月期第2四半期は、売上高・営業利益・経常利益・四半期純利益は過去最高を更新しました。

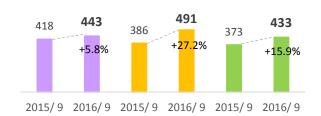
売上高	16,987億円	(前年同期比	10.6%増)	7期連続増収
営業利益	1,456億円	(前年同期比	11.6%増)	8期連続増益
経常利益	1,434億円	(前年同期比	11.1%増)	8期連続増益
親会社株主に帰属する 四半期純利益	960億円	(前年同期比	3.6%増)	8期連続増益

■ セグメント別の業績は、成長ドライバーとしている賃貸住宅・商業施設・事業施設の3セグメントが 堅調に推移。[P.7]

<売上高>



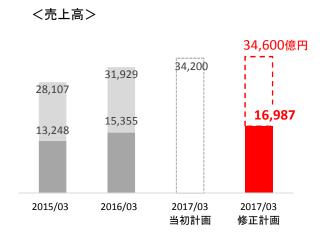
#### <営業利益>

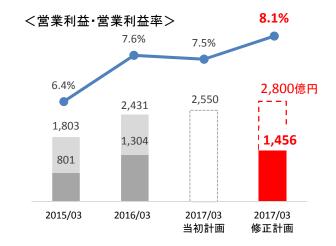


#### ■ 業績予想 [P.10-13]

- 上期の業績を鑑み、通期の業績予想を上方修正いたします。
- また、年間配当金については、当初の80円から85円(中間配当40円、期末配当45円)に変更させていただき、配当性向は 31.0% の予定です。[P.10]

#### 【連結】

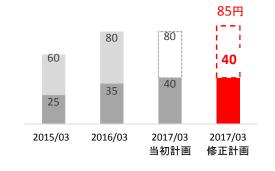




#### <親会社株主に帰属する当期純利益>



#### <配当金>



### Summary of Account Settlement in FY2016 2Q : Overview 決算概要 総括

(¥ 100 Million/億円)

	Consolidated				Non-consolidated			
		連網	5			個別	IJ	
			YC	ΟY			YO	Υ
	FY2015 2Q	FY2016 2Q	前年同	閉期比	FY2015 2Q	FY2016 2Q	前年同	]期比
	2015 / 9月期	2016 / 9月期	Amounts	Ratio	2015 / 9月期	2016 / 9月期	Amounts	Ratio
			増減額	増減率			増減額	増減率
Net sales	45.055	46.007	4 004	40.00/	0.040	0.000	40	0.00/
売上高	15,355	16,987	1,631	10.6%	8,219	8,268	48	0.6%
Operating income	1,304	1,456	151	11.6%	898	912	13	1.5%
営業利益	1,304	1,456	131	11.0%	090	912	13	1.5%
Ordinary income	1,291	1,434	142	11.1%	1,056	1,095	39	3.7%
経常利益	1,291	1,434	142	11.170	1,056	1,095	39	3.170
Net income attributable to owners of the parent								
親会社株主に帰属する	927	960	33	3.6%	788	798	9	1.3%
四半期純利益								
Earnings per share 1株当たり四半期純利益	¥140.39	¥144.84	¥4.45	3.2%				

(¥ 100 Million/億円)

							(# 1001	VIIIION/1息円)	
		Consoli	dated		Non-consolidated				
		連絡	吉			個別			
	Mar. 31, 2016	Sep. 30, 2016		Change 前期末比		Sep. 30, 2016	Cha 前期:	· ·	
	2016 / 3末	2016 / 9末	Amounts 増減額	Ratio 増減率	2016 2016 / 3末	2016 / 9末	Amounts 増減額	Ratio 増減率	
Total assets 総資産	32,578	32,867	289	0.9%	21,747	21,777	29	0.1%	
Net assets 純資産	11,819	12,223	403	3.4%	9,595	10,002	407	4.2%	
Book-value per share 1株当たり純資産	¥1,762.97	¥1,823.41	¥60.44	3.4%					

#### Group companies

グループの概要

Consolidated subsidiaries increased by four, equity-method affiliate companies increased by one, and non-consolidated subsidiaries decreased by one, for a total of 176 Group companies.

連結子会社が4社増加、持分法適用関連会社が1社増加、非連結子会社が1社減少し、グループ全体で176社となりました。

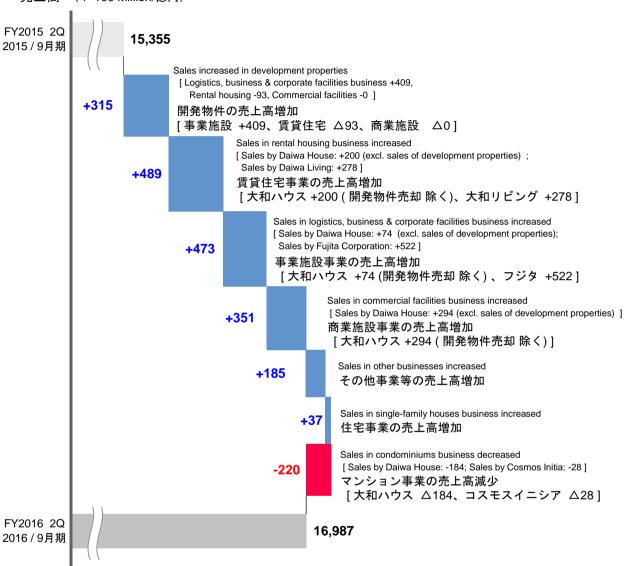
	Number of companies 企業数			
	Mar. 31, 2016	Sep. 30, 2016	Change	Notes
	2016 / 3末	2016 / 9末	増減	備考
Parent company (Daiwa House Industry) 親会社(大和ハウス工業)	1	1	_	
Consolidated subsidiaries 連結子会社	142	146	4	Included: 6 (2); Excluded: 2 (1) 增加 6社 (2); 減少 2社(1)
Equity-method affiliates 持分法適用関連会社	25	26	1	Included: 2 ; Excluded: 1 増加 2社;減少 1社
Unconsolidated subsidiaries 非連結子会社	2	1	-1	Included: 0 ; Excluded: 1 増加 0社;減少 1社
Affiliated companies not accounted for by equity method 持分法非適用関連会社	2	2	_	
Total 計	172	176	4	

<sup>\*</sup> Overseas companies are shown in parentheses ( ). / ※( )内は、海外会社数です。

### Summary of Account Settlement in FY2016 2Q:Overview 決算概要 総括

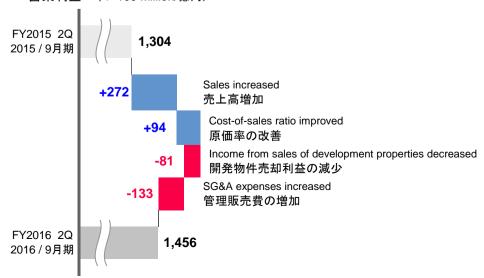
- Major factors for changes in net sales and operating income 売上高、営業利益の増減要因
  - Net sales

売上高 (¥ 100 Million/億円)



#### Operating income

営業利益 (¥ 100 Million/億円)



Summary of Profits ① 損益の概要 ①

(¥ 100 Million/億円)

	FY2015 2015年9			FY2016 2Q 2016年9月期			
	Results	Proportion	Results	Proportion	YC 前年同 Amounts		
	実績	構成比	実績	構成比	増減額	増減率	
Net sales	15,355	100.0%	16,987	100.0%	1,631	10.6%	
売上高	10,000	100.070	10,501	100.070	1,001	10.070	
Cost of sales	12,139		13,487		1,347	11.1%	
売上原価	12,100		13,407		1,047		
Gross profit	3,216	20.9%	3,500	20.6%	284	8.8%	
売上総利益	5,210	20.570	3,300	20.070	204		
SG&A expenses	1,911		2,044		133	7.0%	
管理販売費	1,011		2,044		100	7.070	
Operating income	1,304	8.5%	1,456	8.6%	151	11.6%	
営業利益	1,004		1,400	0.070	101	11.070	
Non-operating income	60		72		12	20.3%	
営業外収益			,2				
Non-operating expenses	73		94		20	28.1%	
営業外費用			<b>.</b>				
Ordinary income	1,291	8.4%	1,434	8.4%	142	11.1%	
経常利益	1,201	0.470	1,404	0.470	172	11.170	
Extraordinary income	88		4		-83	-94.3%	
特別利益			·				
Extraordinary losses	16		11		-4	-28.7%	
特別損失	10		• •				
Income before income taxes	1,362		1,427		64	4.7%	
税金等調整前四半期純利益	1,002		1,721			1.1 70	
Net income attributable to owners of the parent	927	6.0%	960	5.7%	33	3.6%	
親会社株主に帰属する 四半期純利益	927	0.0%	960	5.7%		3.0%	

## Summary of Profits ② 損益の概要 ②

Lower of cost or market methods (in	ventories)	(¥ 100 Million/億円)		
たな卸低価法	FY2015 2Q	FY2016 2Q	Change	
	2015 / 9月期	2016 / 9月期	増減額	
Lower of cost or market methods (inventories たな卸低価法	2	11	9	
Single-family houses 住宅	0	10	10	
Others	1	0	-1	

#### SG&A expenses

その他

(¥ 100 Million/億円)

SG&A expenses		(¥ 100 ľ	VIIIION/ 1息円)
管理販売費	FY2015 2Q	FY2016 2Q	Change
	2015 / 9月期	2016 / 9月期	増減額
Personnel costs (incl. welfare expenses)	1,115	1,177	61
人件費(福利厚生費含む)	1,113	1,177	01
Advertising & promotion expenses	187	192	5
広告宣伝費・販売促進費	107	192	5
Sales commission	84	86	
販売手数料	04	00	Į.
Correspondence & transportation expenses	96	94	-1
通信交通費	90	94	-1
Others	426	493	66
その他	420	493	
Total	1,911	2,044	133
管理販売費 計	1,911	2,044	133

#### Extraordinary income

(¥ 100 Million/億円)

		,	
特別利益	FY2015 2Q	FY2016 2Q	Change
	2015 / 9月期	2016 / 9月期	増減額
Gain on sales of noncurrent assets	3	0	-3
固定資産売却益	3	U	-3
Gain on sales of investment securities	43	4	-38
投資有価証券売却益	43	-	-30
Others	41	0	-41
その他	71	U	
Total	88	4	-83
特別利益 計	00		

#### Extraordinary losses

(¥ 100 Million/億円)

Extraordinary 1033C3	(+ 100 IVIIIIOII/  志			
特別損失	FY2015 2Q	FY2016 2Q	Change	
	2015 / 9月期	2016 / 9月期	増減額	
Impairment loss	3		-3	
減損損失	3		-5	
Loss on retirement of noncurrent assets and others	13	11	-1	
固定資産除却損ほか	13	"		
Total	16	11	-4	
特別損失 計	10	- 11		

### Consolidated Balance Sheets ① Assets 連結貸借対照表 ①資産の部

			(¥ 100 M	illion/億円)	
			Change		
	Mar. 31, 2016	Sep. 30, 2016	前期	末比	
	2016 / 3末	2016 / 9末	Amounts	Ratio	
	2010700	201070%	増減額	増減率	
Current assets	40.000	40.040	45	0.00/	
流動資産	13,288	13,242	-45	-0.3%	
Noncurrent assets	40.000	40.004	004	1.7%	
固定資産	19,289	19,624	334	1.770	
Property, plant and equipment	44.007	40.04=	440	0.40/	
有形固定資産	11,907	12,317	410	3.4%	
Intangible assets			_		
無形固定資産	872	864	-7	-0.9%	
Investments and other assets					
投資その他の資産	6,510	6,442	-67	-1.0%	
Total assets					
	32,578	32,867	289	0.9%	

			(¥ 100 Mil	lion/億円)	
■ Inventories	Mar. 31,	Sep. 30,	Change		
たな卸資産	2016	2016	前期:		
	2016 / 3末	2016 / 9末	Amounts	Ratio	
			増減額	増減率	
Costs on uncompleted construction contracts	367	450	82	22.5%	
未成工事支出金					
Land for sale	4,226	3,605	-620	-14.7%	
販売用土地	7,220	0,000		14.770	
for houses	1,146	965	-181	-15.8%	
内、戸建	.,				
for condominiums	1,625	1,529	-95	-5.9%	
内、マンション 	.,020	.,,,,			
for others	1,146	816	-330	-28.8%	
内、事業用等 	, -				
for overseas business	208	178	-30	-14.7%	
内、海外事業					
Buildings for sale	1,526	1,465	-61	-4.0%	
販売用建物	.,	.,			
for houses	238	208	-30	-12.6%	
内、戸建					
for condominiums	657	737	79	12.0%	
内、マンション					
for others	258	147	-111	-43.2%	
内、事業用等					
for overseas business	270	264	-6	-2.4%	
内、海外事業					
Others	281	274	-6	-2.5%	
その他	_0.				
Total Inventories	6,401	5,796	-605	-9.5%	
たな卸資産 合計	-,	2,.00			

			(¥ 100 Mill	ion/億円)
Property, plant	Mar. 31,	Sep. 30,	Cha	nge
and equipment	2016	2016	前期:	末比
有形固定資産	2016 / 3末	2016 / 9末	Amounts 増減額	Ratio 増減率
Buildings & structures	4 200	4 440	420	2.20/
建物・構築物	4,280	4,419	139	3.3%
Land	6,520	6,431	-88	-1.4%
土地	0,520	0,431	-00	-1.470
Others	1,106	1,465	359	32.5%
その他	1,100	1,405		32.5 /6
Total property, plant	_			
and equipment	11,907	12,317	410	3.4%
有形固定資産 合計				

# Consolidated Balance Sheets ② Liabilities and Net Assets 連結貸借対照表 ②負債・純資産の部

			(¥ 10	O Million/億円)
			Chai	nge
	Mar. 31, 2016	Sep. 30, 2016	前期:	末比
	2016 / 3末	2016 / 9末	Amounts 増減額	Ratio 増減率
Liabilities			- 6 11 11 11	
負債	20,758	20,643	-114	-0.6%
Current liabilities 流動負債	9,737	9,570	-167	-1.7%
Noncurrent liabilities 固定負債	11,020	11,073	53	0.5%
Net assets 純資産	11,819	12,223	403	3.4%
Shareholders' equity 株主資本	10,601	11,203	601	5.7%
Accumulated other comprehensive income その他の包括利益累計額	1,101	883	-218	-19.8%
Subscription rights to shares 新株予約権	0	1	0	201.1%
Non-controlling interests 非支配株主持分	116	135	19	16.4%
Total liabilities & net assets 負債・純資産 合計	32,578	32,867	289	0.9%

			(¥ 10	0 Million/億円)
Interest-bearing liabilities			Cha	nge
有利子負債	Mar. 31, 2016	Sep. 30, 2016	前期	末比
	2016 / 3末	2016 / 9末	Amounts	Ratio
			増減額	増減率
Short-term loans payable	540	020	205	74.00/
短期借入金	542	928	385	71.0%
Current portion of bonds payable	100	400		0.20/
1年内償還予定の社債	100	100	-0	-0.3%
Current portion of long-term loans payable	247	700	400	4.47.00/
1年内返済予定の長期借入金	317	786	469	147.8%
Bonds payable	4.000	4 200	200	20.00/
社債	1,000	1,300	300	30.0%
Long-term loans payable	2.050	2 562	-395	-13.4%
長期借入金	2,958	2,563	-395	-13.4%
Total (excl. lease obligations)	4,919	5,678	759	15.4%
有利子負債(リース債務除く)計	4,919	3,076	759	15.4%
Debt-equity ratio	0.40	0.47		
D/Eレシオ	0.42	0.47	+0.05pt	
Net debt-equity ratio	0.00	0.04	.0.05-1	
ネットD/Eレシオ	0.26	0.31	+0.05pt	
Net assets ratio	25.00/	00.00/	.0.0=1	
自己資本比率	35.9%	36.8%	+0.9pt	

### Business Segment Information ① セグメント情報 ①

■ Sales 売上高	FY2015 2Q 2015 / 9月期		2016 2Q 6/9月期	
	Results	Results	YO 前年同	
	実績	実績	Amounts	Ratio
(¥ 100 Million/億円)			増減額	増減率
Single-Family Houses 戸建住宅	1,889	1,926	37	2.0%
Rental Housing (Building contracting & management) 賃貸住宅	4,288	4,684	396	9.2%
Condominiums マンション	1,223	1,002	-220	-18.1%
Existing Home Business 住宅ストック	465	510	44	9.6%
Commercial Facilities 商業施設	2,417	2,768	351	14.5%
Logistics, Business & Corporate Facilities 事業施設	3,453	4,336	882	25.5%
Other Businesses その他	2,251	2,440	188	8.4%
Total 合計	15,355	16,987	1,631	10.6%

Operating income	FY2015 2Q		FY	2016 2Q		
営業利益	2015 / 9月期		20	16 / 9月期		
	Results	Results	YC 前年同		Operating 営業利	•
(¥ 100 Million/億円)	実績	実績	Amounts 増減額	Ratio 増減率		YOY Change <i>増減</i>
Single-Family Houses 戸建住宅	91	74	-17	-18.8%	3.9%	-1.0pt
Rental Housing (Building contracting & management) 賃貸住宅	418	443	24	5.8%	9.5%	-0.3pt
Condominiums マンション	61	21	-39	-64.5%	2.2%	-2.8pt
Existing Home Business 住宅ストック	56	66	9	17.6%	13.0%	+0.9pt
Commercial Facilities 商業施設	386	491	105	27.2%	17.7%	+1.7pt
Logistics, Business & Corporate Facilities 事業施設	373	433	59	15.9%	10.0%	-0.8pt
Other Businesses その他	110	124	14	12.8%	5.1%	+0.2pt
Total 合計	1,304	1,456	151	11.6%	8.6%	+0.1pt

Note: Sales and operating income by segment include intersegment transactions. / 注:上記実績には、セグメント間の内部取引を含んでいます。

Construction

### Business Segment Information ② セグメント情報 ②

Sales

Sales		Construction		Ren	tal managemen	t	Sales of de	evelopment pro	perties
売上高	Ē	青負・分譲		1	賃貸・管理		開	発物件売却	
(¥ 100 Million/億円)	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減額	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減額	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減額
Single-Family Houses 戸建住宅	1,889	1,926	37	-			-		
Rental Housing	2,191	2,384	192	1,935	2,232	296	161	68	-93
賃貸住宅 Condominiums	847	642	-205	376	360	-15			
マンション Commercial Facilities									
商業施設 Logistics, Business &	1,521	1,792	<u>270</u>	872	954	 	22	22	-0
Corporate Facilities 事業施設	2,798	3,227	428	299	343	44	355	764	409
							Total/物件売去	1合計	
							539	855	315
Gross margin	(	Construction		Ren	tal managemen	t	Sales of de	evelopment pro	perties
売上総利益	Ī	青負・分譲		1	賃貸・管理		開	発物件売却	
(¥ 100 Million/億円)	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減額	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減額	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減額
Single-Family Houses 戸建住宅	368	354	-13	-	-	-	-	-	-
Rental Housing 賃貸住宅	537	609	71	177	199	21	58	25	-32
Condominiums マンション	174	131	-42	49	43	-5		-	-
Commercial Facilities 商業施設	393	497	104	185	202	16	7	5	-1
Logistics, Business & Corporate Facilities 事業施設	389	524	134	79	88	8	180	131	-48
7 771010							Total/物件売去		
							245	163	-81
Gross margin ratio		Construction 青負・分譲			tal managemen 賃貸・管理	t		evelopment pro  発物件売却	perties
売上総利益率	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減	FY2015 2Q 2015 / 9月期	FY2016 2Q 2016 / 9月期	Change 増減
Single-Family Houses	19.5%	18.4%	-1.1pt						
戸建住宅	13.370	10.470	-1.1pt						
Rental Housing 賃貸住宅	24.5%	25.5%	+1.0pt	9.2%	8.9%	-0.3pt	36.0%	37.9%	+1.9pt
Condominiums マンション	20.6%	20.5%	-0.1pt	13.2%	12.2%	-1.0pt		-	-
Commercial Facilities 商業施設	25.9%	27.8%	+1.9pt	21.2%	21.2%	+0.0pt	31.7%	26.7%	-5.0pt
Logistics, Business & Corporate Facilities 事業施設	13.9%	16.2%	+2.3pt	26.6%	25.7%	-0.9pt	50.7%	17.2%	-33.5pt
									Q

Rental management

Sales of development properties

#### **Breakdown of Rental Real Estates** 賃貸等不動産の内訳

(¥ 100 Million/億円) Book value 2016 / 03 2016 / 09 簿価 Rental real estates total 7,446 7,884 賃貸等不動産 Real estates available for sale 4,341 4,529 流動化不動産 being rented 1,713 1,753 稼働中 not being rented 2,628 2,775 未稼働 Profit-earning real estates 3,184 3,334 収益不動産 being rented 2,567 2,737 稼働中

Real estates available for sale 流動化不動産の内訳			
	being rented	not being rented	Total
(¥ 100 Million/億円)	稼働中	未稼働	合計
Rental housing	44	140	184
賃貸住宅	7-7	140	104
Commercial facilities	533	246	779
商業施設	000	240	770
Logistics, Business & corporate facilities	1,071	2,209	3,280
物流施設・事業施設	1,071	2,200	0,200
Overseas	105	180	285
海外	100	100	
Total	1,753	2,775	4,529
合計	1,700	2,110	7,020

#### Breakdown of rented real estates available for sale and rented profit-earning real estates (As of end of Sep. 2016)

稼働中 流動化不動産および 収益不動産の内訳	Rent		es available for 動化不動産	sale	Rer	ited profit-ear 稼働中 収	•	tes
(2016年9月末現在)	2016	6 / 03	2016	6 / 09	2016	6 / 03	2016	6 / 09
(¥ 100 Million/億円)	Book value 簿価	NOI yield NOI利回り	Book value 簿価	NOI yield NOI利回り	Book value 簿価	NOI yield NOI利回り	Book value 簿価	NOI yield NOI利回り
Total 合計	1,713	7.2%	1,753	7.6%	2,567	11.4%	2,737	11.7%
Rental housing 賃貸住宅	86	8.4%	44	10.5%	314	13.2%	337	13.6%
Commercial facilities 商業施設	519	9.6%	533	10.1%	1,803	12.0%	1,910	12.0%
Logistics, Business & corporate facilities 物流施設・事業施設	983	6.2%	1,071	6.5%	414	8.1%	432	8.0%
Overseas 海外	124	4.4%	105	4.8%				

Note 1. [Definitions of rental real estates] Real estates available for sale: After investing for capital gain, immediately turn into available-for-sale real estate. Profit-earning real estates: Investment and development real estate for income gain (rental income).

<sup>2.</sup> NOI = (rental business revenue total) - (rental business expenses total) + (depreciation expenses total), NOI yield = NOI/book value

注) 1. [賃貸等不動産の定義] 流動化不動産: 値上がり益を得る目的で投資後、早期に売却可能な不動産。収益不動産: 賃貸収益を得る目的で投資・開発した不動産

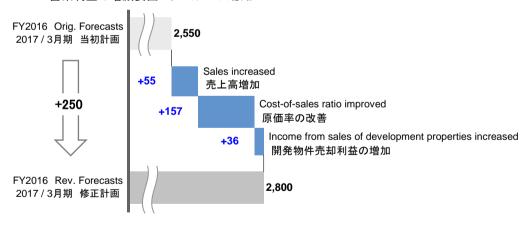
 $<sup>^{-}</sup>$  2. NOI = (賃貸事業収入合計) - (賃貸事業費用合計) + (減価償却費の合計)、NOI利回り = NOI / 簿価

## Business Performance Forecasts for FY2016 ① 2017年3月期 業績予想 ①

Summary of Profits ① 損益の概要 ①	FY20 2016 /			FY2016 2017 / 3月其	明	
	Results	Proportion	Revised Forecasts	Proportion	YO' 前年同	
(¥ 100 Million / 億円)	実績	構成比	修正計画	構成比	Amounts 増減額	Ratio 増減率
Net sales 売上高	31,929	100.0%	34,600	100.0%	2,670	8.4%
Operating income 営業利益	2,431	7.6%	2,800	8.1%	368	15.2%
Ordinary income 経常利益	2,335	7.3%	2,720	7.9%	384	16.4%
Net income attributable to owners of the parent 親会社株主に帰属する当期純利益	1,035	3.2%	1,820	5.3%	784	75.7%

■ Summary of Profits ② 損益の概要 ②			FY2016 2017 / 3月期			
	Original Forecasts	Proportion	Revised Forecasts	Proportion	Difference betwee 当初計画	
(¥ 100 Million / 億円)	当初計画	構成比	修正計画	構成比	Amounts 増減額	Ratio 増減率
Net sales 売上高	34,200	100.0%	34,600	100.0%	400	1.2%
Operating income 営業利益	2,550	7.5%	2,800	8.1%	250	9.8%
Ordinary income 経常利益	2,500	7.3%	2,720	7.9%	220	8.8%
Net income attributable to owners of the parent 親会社株主に帰属する当期純利益	1,650	4.8%	1,820	5.3%	170	10.3%

■ Major factors for changes in operating income 営業利益の増減要因 (¥ 100 Million/億円)



■ Shareholder Return Policy 配当政策	FY2015 2016 / 3月期
Earnings per share 一株当たり当期純利益	¥156.40
Annual dividend per share 年間配当金	¥80
Interim dividend per share 中間配当	¥35
Year-end dividend per share 期末配当	* ¥45
Dividend payout ratio 配当性向	51.2%
Return on Equity 自己資本利益率 (ROE)	9.1%

FY2016	FY2016
Rev. Forecasts	Pre. Forecasts
2017 / 3月期 修正予想	2017 / 3月期 前回予想
¥274.51	¥248.97
¥85	¥80
¥40	¥40
¥45	¥40
31.0%	32.1%

(Note) FYE March 2016 year-end dividend breakdown:
Normal dividend: 35 yen + commemorative dividend: 10 yen.
(注釈) 2016年3月期 期末配当金の内訳:
普通配当 35円 + 記念配当 10円

## Business Performance Forecasts for FY2016 ② 2017年3月期 業績予想 ②

	FY2015		FY2016		
	2016 / 3月期		2017 / 3月期		
■Sales 売上高	Results	Original Forecasts	Revised Forecasts	YC 前年同	
(¥ 100 Million / 億円)	実績	当初計画	修正計画	Amounts 増減額	Ratio 増減率
Single-Family Houses 戸建住宅	3,783	3,830	3,830	46	1.2%
Rental Housing (Building contracting & management)	8,801	9,450	9,600	798	9.1%
賃貸住宅					
Condominiums マンション	2,793	2,580	2,650	-143	-5.1%
Existing Home Business 住宅ストック	955	1,015	1,015	59	6.3%
Commercial Facilities 商業施設	4,955	5,250	5,440	484	9.8%
Logistics, Business & Corporate Facilities 事業施設	7,363	8,240	8,250	886	12.0%
手来他放 Other Businesses その他	4,588	5,200	5,120	531	11.6%
Total 合計	31,929	34,200	34,600	2,670	8.4%

	FY2015		FY2016									
	2016 / 3月期		2	017 / 3月期	<b>J</b>							
■Operating income 営業利益	Results	Original Forecasts	Revised Forecasts	YOY 前年同期比		Operating i						
(¥ 100 Million / 億円)	実績	当初計画	修正計画	Amounts 増減額	Ratio 増減率		YOY Change 増減					
Single-Family Houses 戸建住宅	165	170	170	4	2.9%	4.4%	+0.0pt					
Rental Housing (Building contracting & management)	819	830	920	100	12.3%	9.6%	+0.3pt					
賃貸住宅												
Condominiums マンション	157	120	130	-27	-17.7%	4.9%	-0.8pt					
Existing Home Business 住宅ストック	112	115	115	2	1.8%	11.3%	-0.5pt					
Commercial Facilities 商業施設	803	840	950	146	18.3%	17.5%	+1.3pt					
Logistics, Business & Corporate Facilities	680	690	750	69	10.3%	9.1%	-0.1pt					
事業施設		<u> </u>										
Other Businesses その他	95	220	200	104	108.9%	3.9%	+1.8pt					
Total 숌計	2,431	2,550	2,800	368	15.2%	8.1%	+0.5pt					

Note: Sales and operating income by segment include intersegment transactions. / 注:上記実績には、セグメント間の内部取引を含んでいます。

## Business Performance Forecasts for FY2016 ③vs. previous year actual 2017年3月期 業績予想 ③前年実績対比

■ Sales 売上高		Construction 請負・分譲		Re	ntal managem 賃貸・管理	ent		development p 開発物件売却	
(¥ 100 Million/億円)	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額
Single-Family Houses 戸建住宅	3,783	3,830	46	-	-	-	-	-	-
Rental Housing 賃貸住宅	4,574	4,964	389	4,031	4,566	535	195	68	-126
Condominiums マンション	2,021	1,871	-150	771	778	7	-	-	-
Commercial Facilities 商業施設	3,158	3,514	356	1,767	1,902	135	29	22	-7
Logistics, Business & Corporate Facilities 事業施設	6,206	6,709	502	586	670	83	569	869	299
7 777082					Total / 物	———— ]件売却合計	794	960	165
■ Gross margin 売上総利益		Construction 請負・分譲		Re	ntal managem 賃貸・管理	ent		development p 開発物件売却	
(¥ 100 Million/億円)	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額
Single-Family Houses 戸建住宅	715	730	14	-	-	-	-	-	-
Rental Housing 賃貸住宅	1,101	1,280	178	364	413	49	66	25	-40
Condominiums マンション	391	379	-12	104	95	-8	-	-	-
Commercial Facilities 商業施設	835	977	141	358	386	28	8	5	-2
Logistics, Business & Corporate Facilities 事業施設	879	1,042	162	160	159	-0	204	178	-26
					Total / 物	件売却合計	279	210	-69
■ Gross margin ratio		Construction 請負・分譲		Re	ntal managem 賃貸・管理	ent		development p 開発物件売却	•
売上総利益率	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減	FY2015 '16 / 03	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減
Single-Family Houses 戸建住宅	18.9%	19.1%	+0.2pt	-	-	-	-	-	-
Rental Housing 賃貸住宅	24.1%	25.8%	+1.7pt	9.0%	9.1%	+0.1pt	34.0%	37.9%	+3.9pt
Condominiums	19.4%	20.3%	+0.9pt	13.6%	12.3%	-1.3pt	-	-	-
Commercial Facilities 商業施設	26.5%	27.8%	+1.3pt	20.3%	20.3%	+0.0pt	29.7%	26.7%	-3.0pt
Logistics, Business & Corporate Facilities	14.2%	15.5%	+1.3pt	27.3%	23.8%	-3.5pt	35.9%	20.5%	-15.4pt
事業施設									

## Business Performance Forecasts for FY2016 ④vs. forecasts 2017年3月期 業績予想 ④計画対比

■ Sales 売上高		Construction 請負・分譲		R	ental manageme	ent	Sales o	f development pr 開発物件売却	operties
(¥ 100 Million/億円)	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change <i>増減額</i>	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額
Single-Family Houses 戸建住宅	3,830	3,830	-	-	-	-	-	-	-
Rental Housing 賃貸住宅	4,873	4,964	91	4,514	4,566	52	61	68	6
Condominiums	1,847	1,871	24	732	778	45	-	-	_
Commercial Facilities 商業施設	3,329	3,514	185	1,898	1,902	4	22	22	
Logistics, Business & Corporate Facilities 事業施設	6,822	6,709	-112	665	670	5	752	869	117
					Total / 物	]件売却合計	836	960	123
■ Gross margin 売上総利益		Construction 請負・分譲		R	ental manageme 賃貸・管理	ent	Sales o	f development pr 開発物件売却	operties
(¥ 100 Million/億円)	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減額	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 増減額
Single-Family Houses 戸建住宅	740	730	-10	-	-	-	-	-	-
Rental Housing 賃貸住宅	1,184	1,280	95	412	413	1	18	25	7
Condominiums マンション	358	379	20	101	95	-5	-	-	-
Commercial Facilities 商業施設	924	977	53	369	386	16	5	5	0
Logistics, Business & Corporate Facilities 事業施設	958	1,042	83	171	159	-12	149	178	29
7 717,042					I———Total / 物		173	210	36
Gross margin		Construction 請負・分譲		R	ental manageme 賃貸・管理	ent	Sales o	f development pr 開発物件売却	operties
売上総利益率	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 增減	FY2016 Orig. Forecasts '17 / 03 当初計画	FY2016 Rev. Forecasts '17 / 03 修正計画	Change 増減
Single-Family Houses 戸建住宅	19.3%	19.1%	-0.2pt	-	-	-	-	-	-
Rental Housing 賃貸住宅	24.3%	25.8%	+1.5pt	9.1%	9.1%	+0.0pt	29.7%	37.9%	+8.2pt
Condominiums マンション	19.4%	20.3%	+0.9pt	13.8%	12.3%	-1.5pt	-	-	-
Commercial Facilities 商業施設	27.8%	27.8%	+0.0pt	19.5%	20.3%	+0.8pt	26.5%	26.7%	+0.2pt
Logistics, Business & Corporate Facilities	14.1%	15.5%	+1.4pt	25.8%	23.8%	-2.0pt	19.8%	20.5%	+0.7pt
T 77/1011X									

## Status of Investment Plan 投資計画の状況

			FY2016 2Q	5th Medium- Term Plan
		(¥100 Million/億円)	6か月実績 ('16.4-'16.9)	第5次中計 投資計画
	Rental Housing	賃貸住宅	95	1,000
	Commercial Facilities	商業施設	162	1,400
	Logistics, Business & Corporate Facilities	事業施設	342	3,600
	Overseas	海外	214	1,000
Real	estate development	不動産開発	814	7,000
Capit	al investments	設備投資	288	1,500
		M&A	2	500
		Total 合計	1,106	9,000

## Capital Investments / Depreciation 設備投資額 / 減価償却費

Forecast remains unchanged from May 2016. 2017年3月期計画は、2016年5月の発表から変更ありません。

	FY2015 1H	FY2016 1H	FY2015	FY2016 Forecasts
(¥ 100 Million/億円)	2015 / 9月期	2016 / 9月期	2016 / 3月期	2017/3月期 計画
Capital investments	822	958	1,883	2,700
設備投資額				
Single-Family Houses 戸建住宅	35	21	62	75
Rental Housing (Building contracting & management) 賃貸住宅	96	157	199	340
Condominiums マンション	15	29	33	70
Existing Home Business 住宅ストック	0	0	0	5
Commercial Facilities 商業施設	117	200	316	630
Logistics, Business & Corporate Facilities 事業施設	444	357	1,002	1,260
Other Businesses その他	114	190	283	340
Adjustments 調整額	(2)	1	(14)	(20)
Depreciation	A=4	200	F05	
減価償却費	271	288	565	620
Single-Family Houses 戸建住宅	16	18	35	42
Rental Housing (Building contracting & management) 賃貸住宅	38	40	78	87
Condominiums マンション	8	10	17	20
Existing Home Business 住宅ストック	0	0	1	1
Commercial Facilities 商業施設	80	85	164	178
Logistics, Business & Corporate Facilities 事業施設	38	45	83	95
Other Businesses その他	83	82	172	183
Adjustments 調整額	4	5	11	14

### Orders Received by Business Segment (Non-consolidated) 事業別受注高(個別)

Orders re 事業別受		_	15 2Q 19月期	FY2016 2Q 2016 / 9月期				
尹禾川文	· <b>仁</b> 同 -	Units	Amounts	Units	Amounts		年同期比	
	(¥ 100 Million/億円)	戸数	金額	戸数	金額	Amounts 増減額	Ratio 増減率	
	Custom-built houses 戸建住宅	3,724	1,283	3,855	1,367	84	6.6%	
Single- Family Houses	Houses in housing development projects 分譲住宅	1,204	292	1,070	272	-19	-6.8%	
住宅	Land (including residential lots of housing development projects)	-	385	-	390	5	1.3%	
	Sub-total 小 計	4,928	1,961	4,925	2,030	69	3.5%	
Rental Hou 集合住宅	using	21,133	2,618	22,826	2,660	42	1.6%	
Condomin マンション	iums (for sale)	1,347	553	938	413	-140	-25.3%	
Commercia 商業施設	al Facilities	-	1,715	-	1,894	179	10.5%	
Logistics, Bi	Logistics, Business & Corporate Facilities 事業施設		1,664	-	1,321	-343	-20.6%	
[Reference] Including SPC (*) [参考] TMKを含む		-	1,664	-	1,763	99	5.9%	
Total 合計			8,860	28,689	8,730	-129	-1.5%	
	:e] Including SPC (*) Kを含む	27,408	8,860	28,689	9,173	312	3.5%	

<sup>\*</sup>Includes order figures from specific purpose companies or other consolidated subsidiaries established for the purposes related to real estate development (SPC). / 特定目的会社等の不動産開発を目的として設立した連結子会社(「TMK等」と言う)による受注数値を加味しています。

	eceived forecasts 注高 計画		2015 / 3月期	F	Y2016 Revised 2017 / 3月期		
	(¥ 100 Million/億円)	Units 戸数	Amounts 金額	Units 戸数	Amounts 金額	YC 前年同 Amounts 増減額	-
	Custom-built houses 戸建住宅	7,213	2,503	7,400	2,626	122	4.9%
Single- Family Houses	Houses in housing development projects 分譲住宅	2,296	569	2,150	544	-25	-4.4%
住宅	Land (including residential lots of housing development projects) 土地	-	800	-	790	-10	-1.3%
	Sub-total 小 計	9,509	3,873	9,550	3,960	86	2.2%
Rental Hou 集合住宅	ısing	41,450	5,078	45,100	5,340	261	5.2%
Condominiマンション	iums (for sale)	2,571	1,141	2,240	1,120	-21	-1.9%
Commercial Facilities 商業施設		-	3,379	-	3,745	365	10.8%
Logistics, Business & Corporate Facilities 事業施設		-	2,826	-	2,855	28	1.0%
Total 合計		53,530	17,103	56,890	17,800	696	4.1%

Notes: In the Rental Housing, Condominiums, Commercial Facilities, and Logistics, Business & Corporate Facilities businesses, the figures in the charts include land and buildings. The YOY ratio is calculated on a value basis. Although Existing home business, Leisure business, and Environment and Energy business have been omitted from the charts since they had no material impact on the total amount, the total has been calculated including each value.

Georgians 注:集合住宅・マンション・商業施設・事業施設は、土地・建物を含みます。増減率は金額ベースで算出しています。また、「住宅ストック」「観光」「環境エネルギー」は合計金額に与える影響が軽微の為、省略していますが、「合計」の欄には、各々の数値を含んで算出しています。

## Sales by Business Segment (Non-consolidated) 事業別売上高(個別)

The total amount includes the impact of completion basis; however, the number of houses is the complete figure. 金額は進行基準による影響が含まれておりますが、戸数は完成ベースです。

I Sales 事業別売上	- 高		Y2015 2Q 015 / 9月期		FY2016 2Q 2016 / 9月期					
(	〔¥ 100 Million/億円〕	Units 戸数	Amounts 金額	Gross profit ratio 売上高 総利益率	Units 戸数				期比 <u>売上高総利益</u> Ratio <i>Cl</i>	
	Custom-built houses 戸建住宅	3,422	1,197	24.7%	3,384	1,240	42	3.6%	23.2%	-1.5pt
Single-Family Houses	Houses in housing development projects 分譲住宅	1,229	298	16.4%	1,101	276	-22	-7.4%	18.6%	2.2pt
住宅	Land (including residential lots of housing development projects)	-	392	6.0%	-	411	18	4.8%	3.8%	-2.2pt
	Sub-total 小 計	4,651	1,888	19.5%	4,485	1,928	39	2.1%	18.4%	-1.1pt
Rental Housi	ng	19,136	2,382	25.3%	19,786	2,489	107	4.5%	25.9%	0.6pt
Condominiums マンション	(for sale)	1,371	563	20.9%	906	378	-184	-32.8%	19.7%	-1.2pt
Commercial I 商業施設	Facilities	-	1,505	26.9%	-	1,799	294	19.5%	28.6%	1.7pt
Logistics, Busin Facilities 事業施設	ness & Corporate	-	1,562	25.7%		1,353	-208	-13.4%	25.7%	0pt
Total 合計		25,158	8,219	23.6%	25,177	8,268	48	0.6%	23.9%	0.3pt

Sales fored		FY2015			FY2016 Revised Forecasts					
事業別売上	高計画	2	016 / 3月期		2017 / 3月期 修正計画					
		Units	Amounts	Gross profit ratio	Units 戸数	Amounts	YOY 前年同期比		Gross profit ratio 売上高総利益率	
(	(¥ 100 Million/億円)	戸数	金額	売上高 総利益率		金額 	Amounts 増減額	Ratio 増減率		Change <i>増減</i>
	Custom-built houses 戸建住宅	6,999	2,424	24.2%	6,900	2,495	70	2.9%	23.6%	-0.6pt
Single-Family Houses	Houses in housing development projects 分譲住宅	2,333	570	16.6%	2,150	550	-20	-3.6%	18.6%	2pt
住宅	Land (including residential lots of housing development projects)	-	786	4.2%	-	805	18	2.3%	4.0%	-0.2pt
	Sub-total 小 計	9,332	3,782	18.9%	9,050	3,850	67	1.8%	18.8%	-0.1pt
Rental Housin 集合住宅	ng	38,903	4,826	24.4%	41,900	5,110	283	5.9%	25.8%	1.4pt
Condominiums マンション	(for sale)	2,972	1,313	19.5%	2,250	1,100	-213	-16.3%	20.0%	0.5pt
Commercial F 商業施設		-	3,122	27.5%	-	3,610	487	15.6%	28.5%	1.0pt
Logistics, Busin Facilities 事業施設	ness & Corporate	-	2,869	23.4%	-	2,530	-339	-11.8%	24.5%	1.1pt
Total 合計		51,207	16,497	22.8%	53,200	16,850	352	2.1%	23.4%	0.6pt

Notes: In the Rental Housing, Condominiums, Commercial Facilities, and Logistics, Business & Corporate Facilities businesses, the figures in the charts include land and buildings. The YOY ratio is calculated on a value basis. Although Existing home business, Leisure business, and Environment and Energy business have been omitted from the charts since they had no material impact on the total amount, the total has been calculated including each value. / 注: 集合住宅・マンシュ・商業施設・事業施設は、土地・建物を含みます。増減率は金額ベースで算出しています。また、「住宅ストック」「観光」「環境エネルギー」は合計金額に与える影響が軽微の為、省略していますが、「合計」の欄には、各々の数値を含んで算出しています。

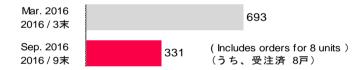
### Rental Housing Business 賃貸住宅事業

## ■ Management of rental housing units and occupancy rates 賃貸住宅管理戸数と入居率

					(Units / 戸数)
		'15/03	'15/09	'16/03	'16/09
Daiwa Living Co., Ltd. 大和リビング	Management of rental housing units 賃貸住宅管理戸数	418,382	436,074	452,401	471,780
Daiwa Living Management Co., Ltd. 大和リビングマネジメント	Occupancy rates 入居率	97.6%	96.6%	97.5%	96.1%
Nihon Jyutaku Ryutu Co., Ltd.	Management of rental housing units 賃貸住宅管理戸数	17,133	18,429	18,941	19,568
日本住宅流通	Occupancy rates 入居率	94.9%	93.1%	95.3%	94.0%
Total	Management of rental housing units 賃貸住宅管理戸数	435,515	454,503	471,342	491,348
合計	Lump-sum contracted units (occupancy guarantee) 一括借上(入居保証) 戸数	397,282	416,486	433,628	453,096
	Occupancy rates 入居率	97.5%	96.4%	97.4%	96.1%

### Condominiums Business マンション事業

## ■ Stock of completed condominium (Non-consolidated) (Including orders for units) 完成在庫の状況(個別) (受注済戸数を含む)



## ■ Number of condominium units managed 公譲利フンション毎押豆数

分譲型マンション管理尸乳	X.				(Units / 戸数)
		'15/03	'15/09	'16/03	'16/09
Daiwa LifeNext Co., LtdNew	Number of managed units 管理戸数	-	244,733	249,017	253,110
大和ライフネクスト(新)	Number of managed buildings entrusted by HOAs 管理組合からの受託棟数	_	3,982	4,047	4,089
Daiwa Service Co., Ltd.	Number of managed units 管理戸数	87,520	-	-	-
ダイワサービス	Number of managed buildings entrusted by HOAs 管理組合からの受託棟数	1,404	-	-	-
Daiwa LifeNext Co., LtdFormer	Number of managed units 管理戸数	152,729	-	-	-
大和ライフネクスト (旧)	Number of managed buildings entrusted by HOAs 管理組合からの受託棟数	2,510	-	-	-
Global Community Co., Ltd.	Number of managed units 管理戸数	80,239	82,585	83,282	83,794
グローバルコミュニティ	Number of managed buildings entrusted by HOAs 管理組合からの受託棟数	1,843	1,876	1,882	1,998
Total	Number of managed units 管理戸数	320,488	327,318	332,299	336,904
合計	Number of managed buildings entrusted by HOAs 管理組合からの受託棟数	5,757	5,858	5,929	6,087

Note: Daiwa Service was subject to a merger by absorption by Daiwa LifeNext on April 1, 2015 and the company name was changed to Daiwa LifeNext on said date.

注:ダイワサービスは2015年4月1日に同社を存続会社として大和ライフネクストと合併し、同日付で大和ライフネクストに商号変更しています。

## 大和ハウスグループ 2017年3月期第2四半期 決算概要

Daiwa House Group Financial Highlights for FY2016 2Q

**Overseas Business** 海外事業

■ Sales status (As of end of Sep. 2016)

販売状況(2016年9月末現在)

(Units / F	⋾数)
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MAJUNIN (ZOTOTOTI)						(61111677 32)
Nation 国	Project name プロジェクト名	Location 地域	Total units for sale 販売総戸数	Sales starts 販売開始日	Units for sale 販売戸数	Application and contract ratio 申込・契約率 (): Unit / 戸数
China 中国	Yihe Xinghai イワ・セイカイ (頤和星海)	Dalian 大連市	2,121	2010 / 8~	2,111	89.0% ( 1,878 )
	The Grace Residence グレース・レジデンス (龍洲伊都)	Changzhou 常州市	1,178	2014 / 7~	673	85.0% ( 572 )
	Moonlit Garden ムーンリット・ガーデン (呉月雅境)	Wuxi 無錫市	436	2015 / 4~	290	87.6% ( 254 )
Australia オーストラ リア	Flour Mill of Summer Hill フラワー・ミル・オブ・ サマー・ヒル	Inner West New South Wales ニュー・サウス・ ウェールズ州 インナーウェスト市	127 (Stage I ·II)	2014 / 12~	127	Sold out 完売
	Drummoyne ドゥルモイン	Canada Bay New South Wales ニュー・サウス・ ウェールズ州 カナダベイ市	164	2015 / 11~	164	93.3% ( 153 )

## **Consolidated Statements of Cash Flows**

連結キャッシュ・フローの状況

(¥ 100 Million / 億円)

		(+ 100 Million / 底1 1/			
	FY2015 1H	FY2016 1H	Change		
	2015 / 9月期	2016 / 9月期	増減		
Net cash provided by (used in) operating activities	961	758	. 202		
営業活動によるキャッシュ・フロー	901	756	△ 203		
Depreciation and amortization	074	200	47		
減価償却費	271	288	17		
Net cash provided by (used in) investing activities	. 4 000	. 4 407	. 465		
投資活動によるキャッシュ・フロー	Δ 1,022	Δ 1,187	Δ 165		
Net cash provided by (used in) financing activities	. 042	42.4	4 277		
財務活動によるキャッシュ・フロー	△ 943	434	1,377		
Net increase (decrease) in cash and cash equivalents	. 4 004	. 24	000		
現金及び現金同等物の増減額(△は減少)	Δ 1,001	Δ 34	966		
Cash and cash equivalents at beginning of period	2 245	4 000	, AEG		
現金及び現金同等物の期首残高	2,345	1,889	△ 456		
Cash and cash equivalents at the end of the period	4 476	4.054	270		
現金及び現金同等物の期末残高	1,476	1,854	378		