

## Financial Highlights of FY2008

Daiwa House Industry Co., Ltd.

- Sales, operating income, ordinary income, and net income were all below the previous year's level, on both a consolidated and non-consolidated basis.
- In a breakdown by segment, the Residential Business saw declines in revenues and earnings, whereas the Commercial Construction Business posted increases in revenues and earnings.
- Total assets increased as a result of the acquisition of fixed assets and investments in real estate development projects.
- The balance of interest-bearing debt came to ¥344.5 billion owing to an increase in long-term debt.

|                            |          | Consolidate | d             | Non-consolidated |         |               |
|----------------------------|----------|-------------|---------------|------------------|---------|---------------|
|                            | FY2007   | FY2008      | YOY ratio (%) | FY2007           | FY2008  | YOY ratio (%) |
| Net sales                  | 1,709.2  | 1,690.9     | (1.1%)        | 1,157.6          | 1,152.4 | (0.5%)        |
| Operating income           | 89.1     | 73.5        | (17.4%)       | 63.2             | 47.5    | (24.9%)       |
| Ordinary income            | 61.2     | 39.8        | (35.0%)       | 49.9             | 28.3    | (43.3%)       |
| Net income                 | 13.0     | 4.1         | (68.1%)       | 7.4              | 5.5     | (25.1%)       |
| Total asset                | 1,791.0  | 1,810.5     | 1.1%          | 1,333.5          | 1,337.5 | 0.3%          |
| Equity                     | 649.4    | 607.4       | (6.5%)        | 561.2            | 542.1   | (3.4%)        |
| Net income per share (Yen) | 22.46    | 7.20        | (67.9%)       | 12.79            | 9.63    | (24.7%)       |
| Equity per share (Yen)     | 1,092.04 | 1,047.50    | (4.1%)        | 968.92           | 936.15  | (3.4%)        |
| Dividends per share (Yen)  | 24.00    | 24.00       | _             |                  |         |               |

### 2. Group Companies

|   |        | Number of | companies                                    | Changes in Cusum Commercial and desire a FV2000   |
|---|--------|-----------|--|---|
| At end of                                       | FY2007 | FY2008    | Changes                                      | Changes in Group Composition during FY2008  |
| Parent company (Daiwa House Industry Co., Ltd.) | 1      | 1         | _  |   |
| Consolidated companies                          | 55     | 57        | <b>2</b><br>(+9 companies ;<br>-7 companies) | <ul> <li>Sales subsidiaries of wooden houses were integrated into Daiwa Lantec Higashinihon and Daiwa Lantec Nishinihon. (-5 companies)</li> <li>Subsidiaries for PFI projects of Daiwa Lease was established. (+5 companies)</li> <li>Daiwa House Morimoto Asset Management made into a consolidated subsidiary of Daiwa House Industry. (+1 company)</li> <li>Equity stake taken in Higashi Matsuyama Facilities Development (+1 company)</li> <li>Shinmisato Development Seven terminated business operations and was removed from the scope of consolidation. (-1 company)</li> <li>Furniture sales company was established with 70% equity stake by Daiwa Rakuda Industry Co., Ltd. (+1 company)</li> <li>Sell-off of investments in subsidiary in Shanghai (-1 company); establishment of real estate subsidiary in Tianjin (+1 company)</li> </ul> |
| Equity-method associates                        | 13     | 13        | _  | Daiwa Odakyu Construction and Kenkey Kogyo, the<br>company's wholly-owned subsidiary, was renamed.  |
| Unconsolidated                                  | 1      | 1         |  |   |
| Total   | 70     | 72        | 2  |   |

# 3. Summary of Profits & Losses: Comparison of Forecasts and Actual Results

- Sales, operating income, and ordinary income all surpassed our latest forecasts
- Net income fell short of our latest forecast due to an increase in losses from the write-down of marketable and investment securities, and losses on valuation of property, plant and equipment

|                             | _                 | _   |         |             |       | (¥BN)                                      |
|-----------------------------|-------------------|---|---------|-------------|-------|--|
|                             | Revise<br>release | Revised forecasts released in Feb 09 Results in I |         |             |       |  |
|                             | Amounts<br>(A)    | Composition                                       | Results | Composition | YOY   | Ratio<br>changed fm<br>revision (A)<br>(%) |
| Net sales                   | 1,665.0           | 100.0%  | 1,690.9 | 100.0%      | 25.9  | 1.6%                                       |
| Cost of sales               |                   |   | 1,357.8 | 80.3%       |       |  |
| Gross profit                |                   |   | 333.1   | 19.7%       |       |  |
| SG&A<br>expenses            |                   |   | 259.5   | 15.3%       |       |  |
| Operating income            | 70.0              | 4.2%  | 73.5    | 4.4%        | 3.5   | 5.1%                                       |
| Other income                |                   |   | 12.6    | 0.7%        |       |  |
| Other<br>expenses           |                   |   | 46.3    | 2.7%        |       |  |
| Ordinary<br>income          | 35.0              | 2.1%  | 39.8    | 2.4%        | 4.8   | 13.9%                                      |
| Extraordinary income        |                   |   | 1.0     | 0.1%        |       |  |
| Extraordinary expenses      |                   |   | 27.1    | 1.6%        |       |  |
| Income bef.<br>income taxes |                   |   | 13.7    | 0.8%        |       |  |
| Net income                  | 5.5               | 0.3%  | 4.1     | 0.2%        | (1.3) | (24.2%)                                    |

| SG&A expenses                            |        | (¥BN)  |
|--|--------|--------|
|  | FY2007 | FY2008 |
| Employment costs (incl. welfare expense) | 146.0  | 145.6  |
| Advertising & promotion expenses         | 33.5   | 31.5   |
| Sales commission                         | 12.1   | 11.9   |
| Others                                   | 68.1   | 70.4   |
| Total                                    | 259.7  | 259.5  |

| Amortization of allowance for |           |
|-------------------------------|-----------|
| doubtful accounts:            | —¥31.4 BN |
|                               |           |

| Write-down of marketable and investment securities: | −¥7.5 BN   |
|---|------------|
| ■Loss on valuation of property,                     | V4.4.0 DN  |
| plant and equipment:                                | —¥14.8 BN  |
| Resort hotels:                                      | −¥4.8 BN   |
| ■Golf course:                                       | −¥3.4 BN   |
| Assets used under sublease                          | VE 2 DN    |
| agreements:   | —¥5.3 BN   |
| ■Sports facilities:                                 | −¥0.6 BN   |
| ■Offices and Plants:                                | −¥0.3 BN   |
| ■Others:  | −¥0.1 BN   |
| Loss on disaster:                                   | −¥2.0 BN ⊂ |
| <u> </u>  |            |

- Revenues and earnings of the Commercial Construction Business posted year-on-year growth, exceeding the Company's latest forecasts.
- The Residential Business posted declines in revenues and earnings. Sales surpassed the latest forecast, but operating income fell short.
- The Resort Hotels and Sports Life Business registered declines in revenues and earnings, falling short of the latest forecasts.
- The Home Center Business and the Other Businesses segment posted year-on-year growth in revenues, whereas declined in earnings. Both fell short of the forecasts in revenues and earnings.

|       |                               | Results in FY2007 (A) | Revised forecasts released in Feb 09 (B) | Results in<br>FY2008 | YOY ratio<br>(Change to (A))(%) | Change to the revision (A)(%) |
|-------|-------------------------------|-----------------------|--|----------------------|---------------------------------|-------------------------------|
|       | Residential                   | 1,004.3               | 953.0                                    | 959.0                | (4.5%)                          | 0.6 %                         |
|       | Commercial Construction       | 512.7                 | 518.0                                    | 545.1                | 6.3%                            | 5.2 %                         |
| 10    | Resort Hotels and Sports Life | 63.7                  | 63.6                                     | 60.1                 | (5.6%)                          | (5.5 %)                       |
| Sales | Home Center                   | 62.6                  | 66.4                                     | 63.5                 | 1.4%                            | (4.4 %)                       |
| S     | Other Businesses              | 143.3                 | 151.5                                    | 143.9                | 0.4%                            | (5.0 %)                       |
|       | (Elimination/Corporate)       | (77.5)                | (87.5)                                   | (80.8)               | _                               | _                             |
|       | Total                         | 1,709.2               | 1,665.0                                  | 1,690.9              | (1.1%)                          | 1.6 %                         |
|       | Residential                   | 53.7                  | 32.8                                     | 28.5                 | (46.9%)                         | (13.0%)                       |
| Opera | Commercial Construction       | 50.5                  | 56.5                                     | 66.1                 | 31.0%                           | 17.1%                         |
| erati | Resort Hotels and Sports Life | 0                     | (0.4)                                    | (1.1)                | _                               | _                             |
| ting  | Home Center                   | 1.8                   | 1.4                                      | 1.1                  | (36.2%)                         | (17.6%)                       |
| Inco  | Other Businesses              | 4.5                   | 3.5                                      | 2.5                  | (45.1%)                         | (28.5%)                       |
| me    | (Elimination/Corporate)       | (21.5)                | (23.8)                                   | (23.6)               | _                               |                               |
|       | Total                         | 89.1                  | 70.0                                     | 73.5                 | (17.4%)                         | 5.1%                          |

#### 5. Consolidated Balance Sheets ①Assets



- Total assets increased by ¥19.5 billion from the previous term-end, to ¥1,810.5 billion.
- Acquisition of land for real estate development, and construction of Company-owned commercial facilities, caused fixed assets to post an increase.
- A reduction in inventory assets led to a decrease in current assets.

|                               |         |         |         | (¥ BN)              |
|-------------------------------|---------|---------|---------|---------------------|
| At end of                     | FY2007  | FY2008  | YOY     | YOY<br>ratio<br>(%) |
| Current assets                | 761.8   | 661.1   | (100.6) | (13.2%)             |
| Fixed assets                  | 1,029.1 | 1,149.3 | 120.2   | 11.7%               |
| Property, plant and equipment | 642.8   | 728.9   | 86.1    | 13.4%               |
| Intangible fixed assets       | 12.4    | 13.1    | 0.7     | 6.2%                |
| Investments and other assets  | 373.9   | 407.2   | 33.3    | 8.9%                |
| Total assets                  | 1,791.0 | 1,810.5 | 19.5    | 1.1%                |

| ► Inventories                    |        |        | (¥ BN)        |
|----------------------------------|--------|--------|---------------|
| At end of                        | FY2007 | FY2008 | YOY           |
| Construction project in progress | 72.6   | 57.4   | (15.1)        |
| Land for sale                    | 308.0  | 237.6  | (70.4)        |
| for houses                       | 120.4  | 100.4  | (19.9)        |
| for condominiums                 | 127.8  | 96.3   | (31.5)        |
| Building for sale                | 87.6   | 76.5   | (11.1)        |
| for houses                       | 16.4   | 15.0   | (1.4)         |
| for condominiums                 | 66.8   | 57.0   | <b>(</b> 9.8) |
| Others                           | 27.2   | 24.8   | (2.4)         |
| Total                            | 495.6  | 396.4  | (99.1)        |

| _ : : ope: : y, p::   | (# DIN) |        |       |
|-----------------------|---------|--------|-------|
| At end of             | FY2007  | FY2008 | YOY   |
| Building & structures | 237.4   | 315.6  | 78.2  |
| Land                  | 341.4   | 356.0  | 14.5  |
| Others                | 63.9    | 57.2   | (6.6) |
| Total                 | 642.8   | 728.9  | 86.1  |

Property, plant and equipment

(A BW)



- The debt-equity ratio came to 0.57 due to increase in long-term debt.
- The equity ratio declined by 1.8 percentage points from the previous year, to 33.5%.

| (¥ | В | N |
|----|---|---|
|----|---|---|

loans

Ratio

Long-term bank

| At end of                            | FY2007  | FY2008  | YOY     | YOY ratio |
|--------------------------------------|---------|---------|---------|-----------|
| Liabilities                          | 1,141.6 | 1,203.1 | 61.5    | 5.4%      |
| Current liabilities                  | 484.3   | 372.6   | (111.6) | (23.1%)   |
| Fixed liabilities                    | 657.2   | 830.5   | 173.2   | 26.4%     |
| Equity                               | 649.4   | 607.4   | (42.0)  | (6.5%)    |
| Shareholders' equity                 | 698.8   | 687.6   | (11.2)  | (1.6%)    |
| Valuation and translation adjustment | (66.3)  | (80.9)  | (14.6)  |           |
| Minority interests                   | 16.8    | 0.7     | (16.1)  | (95.6%)   |
| Total liabilities and equity         | 1,791.0 | 1,810.5 | 19.5    | 1.1%      |

| At end of                         | FY2007 | FY2008 | YOY |
|-----------------------------------|--------|--------|-----|
| Short-term bank<br>loans          | 11.9   | 16.4   | 4.4 |
| Current portion of long-term bank | 1.5    | 5.6    | 4.0 |

**Interest-bearing liabilities** 

| Commercial paper            | 20.0 | _   | (20.0 |
|-----------------------------|------|-----|-------|
| Lease obligations (Current) | _    | 0.4 | 0.4   |

| loan                       | 193.3 | 319.9 | 120.5 |
|----------------------------|-------|-------|-------|
| Long-term lease obligation |       | 2.1   | 2.1   |

| Others      | 1.5   | _     | (1.5)  |
|-------------|-------|-------|--------|
| Total       | 228.3 | 344.5 | 116.1  |
| Debt-Equity | 0.26  | 0.57  | 0.21nt |

0.36

0.21pt

(¥BN)

|                      |                  | FY2009 (forecast) |           |             | (Ref)   |
|----------------------|------------------|-------------------|-----------|-------------|---------|
|                      |                  | Amounts           | YOY ratio | Composition | FY2008  |
| Ü                    | Net sales        | 1,565.0           | (7.4%)    | 100%        | 1,690.9 |
| onso                 | Operating income | 45.0              | (38.8%)   | 2.9%        | 73.5    |
| Consolidated         | Ordinary income  | 45.0              | 12.9%     | 2.9%        | 39.8    |
| ted                  | Net income       | 21.0              | 403.6%    | 1.3%        | 4.1     |
| 6                    | Net sales        | 1,010.0           | (12.4%)   | 100%        | 1,152.4 |
| osan N               | Operating income | 24.4              | (48.6%)   | 2.4%        | 47.5    |
| Non-<br>consolidated | Ordinary income  | 29.0              | 2.4%      | 2.9%        | 28.3    |
| ted                  | Net income       | 15.0              | 168.9%    | 1.5%        | 5.5     |

#### ■ Forecasts by segment

|                  |               | Residential | Commercial Construction | Resort Hotels<br>& Sports Life | Home Centers | Other<br>Businesses | (Elimination/<br>Corporate) | Total   |
|------------------|---------------|-------------|-------------------------|--------------------------------|--------------|---------------------|-----------------------------|---------|
|                  | FY2009        | 908.0       | 451.0                   | 61.5                           | 60.8         | 151.0               | (67.3)                      | 1,565.0 |
| Sales            | YOY ratio (%) | (5.3%)      | (17.3%)                 | 2.3%                           | (4.3%)       | 4.9%                | <u> </u>                    | (7.4%)  |
|                  | (Ref) FY2008  | 959.0       | 545.1                   | 60.1                           | 63.5         | 143.9               | (80.8)                      | 1,690.9 |
| = O              | FY2009        | 21.5        | 40.0                    | 0                              | 1.2          | 4.0                 | (21.7)                      | 45.0    |
| Operating income | YOY ratio (%) | (24.7%)     | (39.6%)                 |                                | 4.0%         | 59.7%               |                             | (38.8%) |
| ing              | (Ref.) FY2008 | 28.5        | 66.1                    | <b>(</b> 1.1)                  | 1.1          | 2.5                 | (23.6)                      | 73.5    |

|                              | FY2008 | FY2009<br>(Forecast) |
|------------------------------|--------|----------------------|
| Dividends per share (in Yen) | 24.00  | 17.00                |
| Total dividends (in Million) | 13,900 | 9,845                |
| Dividend payout ratio (%)    | 333.4% | 46.9%                |

(Ref) Net income per share: ¥7.20 in FY2008; ¥36.26 in FY2009 (forecast)