

# Financial Highlights for FY2021 2Q 2022年3月期第2四半期 決算概要

(For the 6 months from April 1, 2021 to September 30, 2021)

大和八ウス工業株式会社 Daiwa House Industry Co.,Ltd.

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Notes: 1. The business forecasts are based on assumptions in light of information available as of the date of announcement of this material, and the factors of uncertainty that may possibly impact the future results of operations. The Company's actual results may differ significantly from those presented herein as a consequence of numerous factors.

2. Amounts less than one unit are omitted in this material.

注:1.本資料の予想数値は、当資料の発表日までに入手可能な情報に基づき作成したものであり、実際の業績は、今後様々な要因によって異なる結果となる場合があります。 2.単位未満は切り捨てて表示しております。

### Summary of Account Settlement in FY2021 2Q : Overview (1)

#### 決算概要 総括(1)



In the FY2021 2Q, net sales increased to 2 trillion 42.1 billion yen, operating income to 160.3 billion yen, ordinary income to 161.6 billion yen, and net income to 107.5 billion yen, for the first time in two fiscal years.

当第2四半期の業績は、売上高は2兆421億円となり、2期ぶりの増収。

営業利益は1,603億円、経常利益は1,616億円、四半期純利益は1,075億円となり、いずれも2期ぶりの増益となりました。

	Consolidated 連結				
(¥ 100 Million/億円)	FY2020 2Q 2020 / 9月期	FY2021 2Q 2021 / 9月期	YC 前年同 Amounts 増減額		
Net sales 売上高	19,664	20,421	757	3.9%	
Operating income 営業利益	1,560	1,603	43	2.8%	
Ordinary income 経常利益	1,504	1,616	112	7.4%	
Net income attributable to owners of the parent 親会社株主に帰属する四半期純利益	913	1,075	162	17.8%	
Earnings per share 1株当たり四半期純利益	¥138.71	¥164.27	¥25.56	18.4%	

Non-consolidated 個別				
FY2020 2Q 2020 / 9月期	FY2021 2Q 2021 / 9月期		DY 引期比 Ratio 増減率	
8,966	9,431	464	5.2%	
1,006	992	-14	-1.4%	
1,229	1,220	-8	-0.7%	
945	883	-61	-6.5%	

	Consolidated 連結			
	Mar. 31, 2021	Sep. 30, 2021	Cha 前期:	
(¥ 100 Million/億円)	2021 / 3末	2021 2021 / 9末	Amounts 増減額	Ratio 増減率
Total assets 総資産	50,530	53,399	2,869	5.7%
Net assets 純資産	18,935	20,137	1,202	6.3%
Book-value per share 1株当たり純資産	¥2,805.09	¥2,940.06	¥134.97	4.8%

Non-consolidated 個別					
Mar. 31, 2021	Sep. 30, 2021	Cha <u>前期</u>	末比		
2021 / 3末	2021 / 9末	Amounts 増減額	Ratio 増減率		
33,200	34,067	867	2.6%		
14,664	15,224	559	3.8%		

#### トピックス

# Daiwa House of Group

#### ■ 2022年3月期 第2四半期の業績

- ・戸建住宅事業や賃貸住宅事業をはじめとするハウジング事業領域が、堅調に推移しました。特に米国の住宅事業においては、 引き続き住宅ローン金利は低く、中古住宅の販売在庫数も低い水準にあることから、新築住宅市場は堅調な需要が継続しています。 また国内の賃貸住宅事業も、受注は順調に推移し、入居率は高い水準を維持しています。【P.27 賃貸住宅事業】
- ・開発物件売却にかかる営業利益は406億円(前年対比+32億円)となり、売買市場の堅調な状況を背景に、順調に売却を進めることができました。【P.23 開発物件売却の実績】
- ・商業施設事業・事業施設事業は、既受注の請負工事の施工は順調に 進捗し、堅調な物流施設の請負・開発に加えて、データセンターや、 公設卸売市場、陸上養殖施設等の新たな取り組みを進めています。
- ・大和ハウス単体の受注は、前年対比+19.8%となり、通期計画に対し順調に進捗しています。(各事業の実績:住宅+11.8%、賃貸住宅+13.0%、マンション+32.5%、商業施設▲3.9%、事業施設+72.8%) 【P.32 事業別受注高】
- ・なお、コロナー時費用として、前期に75億円(当期11億円)を特別 損失に計上していた人件費等を考慮すると、営業利益は前年対比で 107億円の増益(+7.2%)となります。

#### [ 開発物件売却を除いた売上高・営業利益]

	2020	2021	前年同	期比
(億円)	/ 9月期	/ 9月期	増減額	増減率
売上高	19,664	20,421	757	3.9%
内、開発物件売却	1,186	1,320	133	
開発物件売却を除く	18,477	19,101	623	3.4%
営業利益	1,560	1,603	43	2.8%
内、開発物件売却	374	406	32	
開発物件売却を除く	1,185	1,197	11	0.9%
コロナー時費用考慮後	1,484	1,592	107	7.2%

#### ■ 2022年3月期の通期計画について

- ・期初公表の計画から変更はなく、据え置きとしています。ただし上期までの実績を踏まえ、セグメントの内訳は見直しています。
- ・年間配当金については、2021年5月に公表した計画より変更はございません。普通配当金116円(中間配当55円、期末配当61円)に、記念配当金10円\*を加えて、126円とさせていただき、配当性向38.4%を予定しております。
- \*創業者 故 石橋信夫生誕100周年記念配当

#### ■ESGの取り組み

- ・当社グループは、「環境と企業収益の両立」を基本方針に掲げ、脱炭素社会の実現に向けて、ZEHやZEH-Mの普及、環境負荷低減に 取り組む企業へのZEB提案を強化しています。
- また、[ダイワハウスでんき]では、卒FITを迎える戸建住宅オーナーさま向けの電力活用法として、太陽光発電システムの余剰電力買取サービスと電力販売を行っており、大手電力会社の従量電灯メニューより割安な電力料金でご提供しています。
- ・2021年4月から事業本部制が本格稼働しており、グループ内で関連する事業の連携および重複事業の整理・合理化を進めています。

#### **Topics**

# Daiwa House

#### FY2021 2Q Results

- The housing business, including Single-Family Houses Business and Rental Housing Business, showed steady growth. In particular, in the housing business in the USA, housing loan interest rates continue to be low, and the number of existing homes sold in inventory remains low. As a result, demand for new homes in the housing industry continues to be strong. In addition, orders received for Rental Housing Business in Japan have been steady and the occupancy rate has remained at a high level. [P. 27 Rental Housing Business]
- Operating income from sales of development properties amounted to 40.6 billion yen (+3.2 billion yen year on year), as a result of a smooth progress in sales against the backdrop of a robust buying and selling market. [P. 23 Sales of Development Properties]
- In Commercial Facilities Business and Logistics, Business and Corporate Facilities Business, we made smooth progress in construction already ordered. In addition to constructing and developing logistics facilities, which continue to enjoy strong demand, we are also promoting new initiatives such as data centers, public wholesale markets and onshore aquaculture facilities.
- Order Received (non-consolidated) were up 19.8% year on year, making steady progress against the full-year plan. (Results of each business: Single-Family Houses + 11.8%, Rental Housing + 13.0%, Condominiums + 32.5%, Commercial Facilities -3.9%, Logistics, Business & Corporate Facilities + 72.8%)

[ Net sales and operating income excluded sale of development properties ]

	FY2020	FY2021	YOY	
(¥ billion)	2Q	2Q	Amounts	Ratio
Net sales	1,966.4	2,042.1	75.7	3.9%
of which sale of development properties	118.6	132.0	13.3	
Excluded sale of development properties	1,847.7	1,910.1	62.3	3.4%
Operating income	156.0	160.3	4.3	2.8%
of which income from sale of development properties	37.4	40.6	3.2	
Excluded sale of development properties	118.5	119.7	1.1	0.9%
After considering one-time costs associated with COVID-19	148.4	159.2	10.7	7.2%

• In addition, taking into account personnel expenses, etc. as one-time costs associated with COVID-19 of 7.5 billion yen(+1.1 billion yen in the current fiscal year), which were recorded as an extraordinary loss in the previous fiscal year, operating income posted a year-on-year increase of 10.7 billion yen (+7.2%).

#### Full-year Plan for FY 2022

- There is no change from the plan announced at the beginning of the period, and the plan remains unchanged. However, the segment breakdown has been revised based on the results up to the first half of the fiscal year.
- There is no change to the annual dividend forecast announced in May 2021. Ordinary dividend of 116 yen (interim dividend per share of 55 yen and year-end dividend of 61 yen) and commemorative dividend of 10 yen\* will make the annual dividend 126 yen, and the payout ratio is scheduled to be 38.4%.
   \*For the 100th anniversary of the birth of Nobuo Ishibashi, our founder

#### Initiatives for ESG

- Our group's basic policy is the pursuit of corporate profitability co-existing with environmental sustainability. We are promoting sales of ZEH and ZEH-M and are
  strengthening our ZEB proposals to help corporations reduce environmental impact toward the realization of a zero carbon society. Also, at "Daiwa House Denki",
  as a method of using electricity produced by owners of single-family houses with solar power systems that are older than the feed-in tariff (FIT) purchasing period
  (post-FIT), we offer a service to purchase excess electricity from these systems and sell electricity. We offer electricity at a lower price than major electric power
  companies' pay-per-use lighting menus.
- We started full-scale operation of a business division-based system in April 2021, and we are now working to coordinate related businesses within the Group and to streamline overlapping businesses.

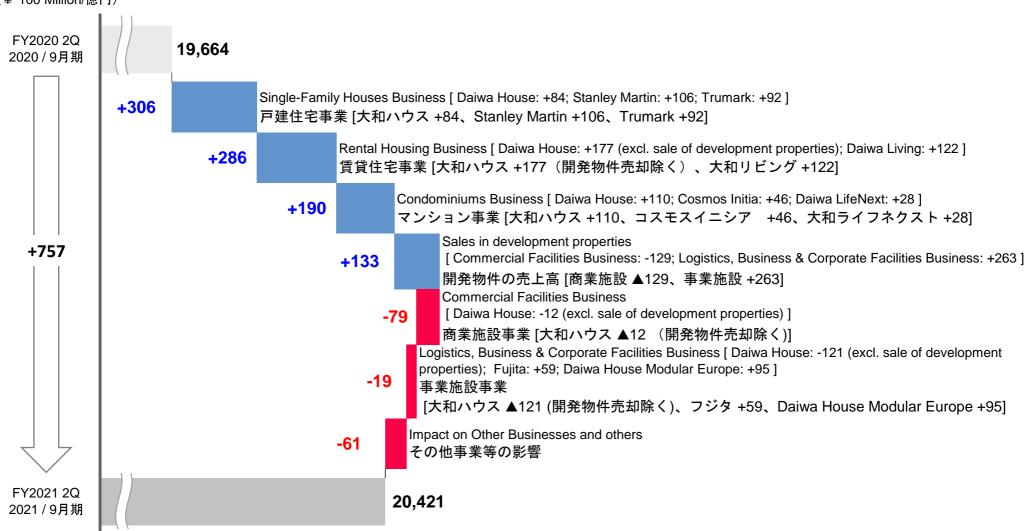
#### Summary of Account Settlement in FY2021 2Q : Overview (2)

#### 決算概要 総括 (2)



■ Major factors for changes in net sales 売上高の増減要因

(¥ 100 Million/億円)



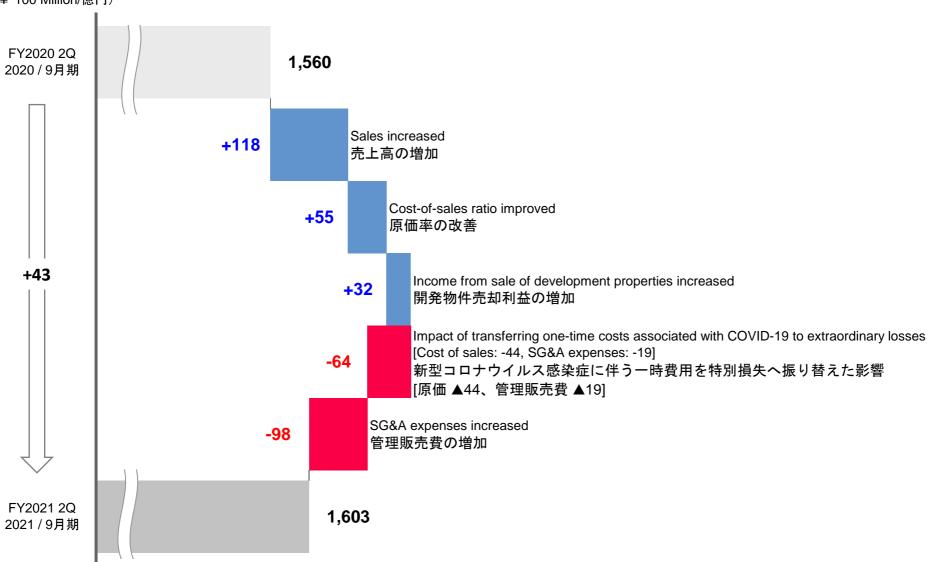
### Summary of Account Settlement in FY2021 2Q : Overview (3)

#### 決算概要 総括 (3)

Daiwa House

■ Major factors for changes in operating income 営業利益の増減要因





## **Summary of Profits (1)**

## <u>損益の概要 (1)</u>



					FY2021 2Q 2021年9月期		
	Results	Proportion	Results	Proportion	YOY 前年同期比		
(¥ 100 Million/億円)	実績	構成比	実績	構成比	Amounts 増減額	Ratio 増減率	
Net sales 売上高	19,664	100.0%	20,421	100.0%	757	3.9%	
Cost of sales 売上原価	15,779		16,374		595	3.8%	
Gross profit 売上総利益	3,885	19.8%	4,046	19.8%	161	4.2%	
SG&A expenses 管理販売費	2,324		2,443		118	5.1%	
Operating income 営業利益	1,560	7.9%	1,603	7.9%	43	2.8%	
Non-operating income 営業外収益	84		133		48	57.5%	
Non-operating expenses 営業外費用	140		120		-20	-14.3%	
Ordinary income 経常利益	1,504	7.7%	1,616	7.9%	112	7.4%	
Extraordinary income 特別利益	22		71		49	221.6%	
Extraordinary losses 特別損失	87		52		-34	-39.5%	
Income before income taxes 税金等調整前当期純利益	1,439		1,635		195	13.6%	
Net income attributable to owners of the parent 親会社株主に帰属する四半期純利益	913	4.6%	1,075	5.3%	162	17.8%	

## Summary of Profits (2)

## 損益の概要 (2)



Net sales and operating income excluded sale of development properties	FY2020 2Q 2020年9月期		FY2021 2Q 2021年9月期			
開発物件売却を除いた売上高・営業利益	Results	Profit margin	Results	Profit margin	YC 前年同	
(¥ 100 Million/億円)	実績	利益率	実績	利益率	Amounts 増減額	Ratio 増減率
Net sales 売上高	19,664		20,421		757	3.9%
of which sale of development properties 内、開発物件売却	1,186		1,320		133	11.3%
Excluded sale of development properties 開発物件売却を除く	18,477		19,101		623	3.4%
Operating income 営業利益	1,560	7.9%	1,603	7.9%	43	2.8%
of which income from sale of development properties 内、開発物件売却利益	374	31.6%	406	30.8%	32	8.6%
Excluded sale of development properties 開発物件売却を除く	1,185	6.4%	1,197	6.3%	11	0.9%

### ■ SG&A expenses

管理販売費	FY2020 2Q	FY2021 2Q	Change
(¥ 100 Million/億円)	2020 / 9月期	2021 / 9月期	増減額
Personnel costs (incl. welfare expenses) 人件費(福利厚生費含む)	1,347	1,410	62
Advertising & promotion expenses 広告宣伝費・販売促進費	161	155	-6
Sales commission 販売手数料	88	98	10
Correspondence & transportation expenses 通信交通費	78	84	6
Others その他	647	694	46
Total 管理販売費 計	2,324	2,443	118

## **Summary of Profits (3)**

#### 損益の概要 (3)

#### ■ Extraordinary income

特別利益	FY2020 2Q	FY2021 2Q	Change
(¥ 100 Million/億円)	2020 / 9月期	2021 / 9月期	増減額
Gain on sales of noncurrent assets	2	18	16
固定資産売却益	2	10	
Gain on sales of investment securities	0	10	9
投資有価証券売却益	U	10	
Gain on step acquisitions	_	39	39
段階取得に係る差益		39	
Subsidy income related to COVID-19	18	2	-16
新型コロナウイルス感染症による助成金収入	10	2	-10
Total	20	74	40
特別利益 計	22	71	49

#### ■ Extraordinary losses

特別損失	FY2020 2Q	FY2021 2Q	Change
(¥ 100 Million/億円)	2020 / 9月期	2021 / 9月期	増減額
Impairment loss	3	8	5
減損損失	3	8	3
Extraordinary costs for COVID-19	75	11	-64
新型コロナウイルス感染症拡大に対する臨時費用	75	- 11	-04
Others	7	32	24
その他	,	32	24
Total	0.7	50	
特別損失 計	87	52	-34



## Business Segment Results (1) Sales セグメント情報 実績 (1) 売上高



	FY202 2020 /				FY2021 2Q 2021 / 9月期			
	Results		Results		YOY 前年同期比			
	実績	for overseas	実績	for overseas	Amounts	1		Ratio
(¥ 100 Million/億円)		内、海外		内、海外	増減額	for domestic	for overseas 内、海外	増減率
Single-Family Houses 戸建住宅	2,431	826	2,738	1,049	306	84	222	12.6%
Rental Housing 賃貸住宅	4,683	93	4,969	105	286	274	11	6.1%
Condominiums マンション	1,335	3	1,526	3	190	190	-0	14.3%
Existing Homes 住宅ストック	569	-	642	-	73	73	-	12.9%
Commercial Facilities 商業施設	4,147	15	3,938	6	-209	-200	-9	-5.0%
Logistics, Business & Corporate Facilities 事業施設	4,684	316	4,928	373	243	186	57	5.2%
Other Businesses その他	2,481	17	2,439	19	-41	-44	2	-1.7%
Total 合計	19,664	1,273	20,421	1,558	757	472	284	3.9%

Note: Sales by segment include intragroup transactions between segments. / 注:上記実績には、セグメント間の内部取引を含んでいます。

## Business Segment Information Results (2) Operating income セグメント情報 実績 (2) 営業利益



	FY202 2020 / 9			FY2021 2Q 2021 / 9月期						
	Results		Results			Y( 前年同	DY 司期比		OP margin 営業利益率	
	実績	for overseas	実績	for overseas	Amounts			Ratio		YOY
(¥ 100 Million/億円)		内、海外		内、海外	増減額	for domestic 内、国内	for overseas 内、海外	増減率		Change <i>増減</i>
Single-Family Houses 戸建住宅	80	46	133	80	52	18	33	64.7%	4.9%	+1.6pt
Rental Housing 賃貸住宅	390	-1	452	-1	62	63	-0	16.1%	9.1%	+0.8pt
Condominiums マンション	2	-6	28	-8	25	27	-2	-	1.8%	+1.6pt
Existing Homes 住宅ストック	40	-	47	-	7	7	-	18.3%	7.4%	+0.4pt
Commercial Facilities 商業施設	687	1	623	-2	-64	-60	-4	-9.4%	15.8%	-0.8pt
Logistics, Business & Corporate Facilities 事業施設	523	-10	566	-14	43	47	-3	8.4%	11.5%	+0.3pt
Other Businesses その他	74	-2	43	-6	-31	-27	-4	-42.0%	1.8%	-1.2pt
Total 合計	1,560	31	1,603	52	43	22	21	2.8%	7.9%	+0.0pt

Note: Operating income by segment includes intragroup transactions between segments. / 注:上記実績には、セグメント間の内部取引を含んでいます。

## **Consolidated Balance Sheets Assets (1)**

## 連結貸借対照表 資産の部 (1)



(¥ 100 Million/億円)	Mar. 31, 2021 2021 / 3末	Sep. 30, 2021 2021 / 9末	Chai 前期: Amounts 増減額	-	
Current assets 流動資産	23,543	25,942	2,398	10.2%	
Noncurrent assets 固定資産	26,986	27,457	470	1.7%	
Property, plant and equipment 有形固定資産	18,588	18,884	295	1.6%	
Intangible assets 無形固定資産	1,356	1,633	277	20.5%	
Investments and other assets 投資その他の資産	7,042	6,939	-102	-1.5%	
Total assets 資産 合計	50,530	53,399	2,869	5.7%	

## **Consolidated Balance Sheets Assets (2)**

### 連結貸借対照表 資産の部 (2)



Inventories 棚卸資産	Mar. 31, 2021	Sep. 30, 2021	Change 前期末比	
(¥ 100 Million/億円)	2021 / 3末	2021 / 9末	Amounts 増減額	Ratio 増減率
Costs on uncompleted construction contracts 未成工事支出金	468	543	74	16.0%
Real estate for sale 販売用不動産	10,937	13,522	2,585	23.6%
for Single-Family Houses 内、戸建住宅	2,608	3,516	907	34.8%
for Rental Housing 内、賃貸住宅	531	633	101	19.1%
for Condominiums 内、マンション	4,037	4,769	731	18.1%
for Commercial Facilities 内、商業施設	1,587	1,749	162	10.2%
for Logistics, Business & Corporate Facilities 内、事業施設	2,097	2,751	653	31.2%
Others その他	329	352	22	6.9%
Total Inventories 棚卸資産 合計	11,736	14,418	2,682	22.9%

Property, plant and equipment	Mar. 31, 2021	Sep. 30, 2021	Change 前期末比	
有形固定資産 (¥ 100 Million/億円)	2021 / 3末	2021 / 9末	Amounts 増減額	Ratio 増減率
Buildings & structures 建物·構築物	6,533	6,768	234	3.6%
Land 土地	8,708	8,581	-126	-1.5%
Others その他	3,346	3,533	187	5.6%
Total property, plant and equipment 有形固定資産 合計	18,588	18,884	295	1.6%

## **Consolidated Balance Sheets Liabilities and Net Assets (1)**

## 連結貸借対照表 負債・純資産の部 (1)



	Mar. 31, 2021	Sep. 30, 2021	-	Change 前期末比	
(¥ 100 Million/億円)	2021 / 3末	2021 / 9末	Amounts 増減額	Ratio 増減率	
Liabilities	31,595	33,262	1,667	5.3%	
<b>負債</b> Current liabilities  流動負債	12,788	13,581	793	6.2%	
Noncurrent liabilities 固定負債	18,806	19,680	873	4.6%	
Net assets 純資産	18,935	20,137	1,202	6.3%	
Shareholders' equity 株主資本	17,728	18,406	677	3.8%	
Accumulated other comprehensive income その他の包括利益累計額	623	865	241	38.8%	
Subscription rights to shares 新株予約権	0	0	-0	-76.0%	
Non-controlling interests 非支配株主持分	582	865	283	48.7%	
Total liabilities & net assets 負債・純資産 合計	50,530	53,399	2,869	5.7%	

## Consolidated Balance Sheets Liabilities and Net Assets (2)



## 連結貸借対照表 負債・純資産の部 (2)

Interest-bearing liabilities 有利子負債	Mar. 31, 2021	Sep. 30, 2021	Change 前期末比		
(¥ 100 Million/億円)	2021 / 3末	2021 / 9末	Amounts 増減額	Ratio 増減率	
Short-term loans payable 短期借入金	1,245	1,865	620	49.8%	
Current portion of bonds payable 1年内償還予定の社債	400	150	-250	-62.5%	
Current portion of long-term loans payable 1年内返済予定の長期借入金	467	949	482	103.4%	
Bonds payable 社債	3,830	4,180	350	9.1%	
Long-term loans payable 長期借入金	6,777	7,164	387	5.7%	
Others その他	29	29	-	-	
Total (excl. lease obligations and others) 有利子負債(リース債務等除く)計	12,748	14,338	1,589	12.5%	
Debt-equity ratio D/Eレシオ	0.69	0.74	+0.05pt		
Debt-equity ratio after taking the hybrid financing into account ハイブリッドファイナンス考慮後のD/Eレシオ	0.59	0.64	+0.05pt		
Net debt-equity ratio ネットD/Eレシオ	0.46	0.55	+0.09pt		
Net assets ratio 自己資本比率	36.3%	36.1%	-0.2pt		

#### **Breakdown of Investment Real Estate (1)** 投資不動産の内訳 (1)



(¥ 100 Million/億円) Sep. 30, 2021 Book value Mar. 30, 2021 簿価 2021 / 03 2021 / 9 Investment real estate 13,282 12,905

投資不動産

	al estate available for sale 動化不動産	9,463	9,873
	being rented 稼働中	3,482	3,181
	not being rented 未稼働	5,981	6,691
	ofit-earning real estate 益不動産	3,441	3,409
	being rented 稼働中	3,155	3,223

Real estate available for sale
流動化不動産の内訳

	being rented	not being rented	Total
(¥ 100 Million/億円)	稼働中	未稼働	合計
Rental housing	216	196	413
賃貸住宅	210	130	413
Commercial facilities	635	407	1,043
商業施設	000	407	1,043
Logistics, business & corporate facilities	2,114	5,023	7,137
物流施設・事業施設	2,114	0,020	7,107
Overseas	214	1,064	1,278
海外	2111	1,001	1,270
Total	3,181	6,691	9,873
슴計		0,001	3,010

Note [Definitions of rental real estate] Real estate available for sale: After investing for capital gain, immediately turn into available-for-sale real estate. Profit-earning real estate: Investment and development real estate for income gain (rental income).
注)[投資不動産の定義] 流動化不動産:値上がり益を得る目的で投資後、早期に売却可能な不動産。収益不動産:賃貸収益を得る目的で投資・開発した不動産

#### Breakdown of Investment Real Estate (2) 投資不動産の内訳 (2)



■ NOI yield of rented real estate available for sale 稼働中 流動化不動産のNOI利回り

	Mar. 30, 2021		Sep. 30	
	2021 / 03		2021	/ 9
	Book value	NOI yield	Book value	NOI yield
(¥ 100 Million/億円)	簿価	NOI利回り	簿価	NOI利回り
Total	0.400	1 E0/	2.404	4.00/
合計	3,482	4.5%	3,181	4.9%
Rental housing	240	4.20/	04.0	4.40/
賃貸住宅	219	-1.3%	216	1.4%
Commercial facilities	705	E 20/	625	4.00/
商業施設	735	5.3%	635	4.9%
Logistics, business & corporate facilities	2.470	4.8%	2 44 4	E 20/
物流施設・事業施設	2,470	4.0%	2,114	5.2%
Logistics facilities	1,824	5.5%	1,474	5.8%
物流施設	1,024	J.J /6	1,474	5.6 /6
Business & corporate facilities	646	3.0%	620	2.00/
事業施設	040	3.0%	639	3.9%
Overseas	56	4.9%	214	5.8%
海外	50	4.970	Z 14	3.0 /0

■ NOI yield of rented profit-earning real estate 稼働中 収益不動産のNOI利回り

	Mar. 30, 2021 2021 / 03		Sep. 30, 2021 2021 / 9	
(¥ 100 Million/億円)	Book value 簿価	NOI yield NOI 利回り	Book value 簿価	NOI yield NOI利回り
Total 合計	3,155	12.5%	3,223	13.3%
Rental housing 賃貸住宅	352	16.5%	348	17.3%
Commercial facilities 商業施設	2,492	12.4%	2,515	13.7%
Logistics, business & corporate facilities 物流施設·事業施設	191	10.1%	225	7.6%

Note NOI = (rental business revenue total) - (rental business expenses total) + (depreciation expenses total), NOI yield = NOI/book value 注)NOI = (賃貸事業収入合計) - (賃貸事業費用合計) + (減価償却費の合計)、NOI利回り = NOI / 簿価

#### Status of Investment Plan 投資計画の進捗状況



	FY2019 Results	FY2020 Results	FY2021 Results
(¥100 Million/億円)	2019年度 実績	2020年度 実績	2021年度実績 ('21/4-'21/9)
Rental Housing 賃貸住宅	65	18	22
Commercial Facilities 商業施設	827	363	202
Logistics, Business & Corporate Facilities 事業施設	2,037	1,978	1,164
Overseas 海外	696	613	183
Real Estate Development 不動産開発	3,626	2,974	1,573
Capital Investments 設備投資(事務所・工場等)	811	672	576
M&A	353	200	448
Total 合計	4,791	3,847	2,598

Cumulative actual	6th Medium-Term Management Plan 第6次中期経営計画					
累計実績 ('19/4-'21/9)	Plan 計画	Progress <i>進捗率</i>				
106	500	21.4%				
1,393	1,500	92.9%				
5,180	6,500	79.7%				
1,492	1,500	99.5%				
8,174	10,000	81.7%				
2,059	2,500	82.4%				
1,002	1,000	100.3%				
11,236	13,500	83.2%				

#### **Business Performance Forecasts for FY2021 (1) Year on year change** 2022年3月期 業績予想 (1) 対前年実績



The control of the decade have been as it and	FY202 2021 / 3		FY2021 2022 / 3月期				
The underlined parts have been revised. 修正箇所には下線を付しております。	Results	Proportion	Rev. Forecasts	Proportion	YC 前年同	期比	
(¥ 100 Million/億円)	実績	構成比	修正計画	構成比	Amounts 増減額	Ratio 増減率	
Net sales 売上高	41,267	100.0%	43,000	100.0%	1,732	4.2%	
of which sale of development properties 内、開発物件売却	2,372		<u>2,540</u>		<u>168</u>	<u>7.1%</u>	
Cost of sales 売上原価	32,998		34,780		1,781	5.4%	
Gross profit 売上総利益	8,268	20.0%	8,220	19.1%	-48	-0.6%	
SG&A expenses 管理販売費	4,697		5,020		322	6.9%	
Operating income 営業利益	3,571	8.7%	3,200	7.4%	-371	-10.4%	
of which income from sale of development properties 内、開発物件売却利益	698		<u>702</u>		<u>4</u>	0.6%	
Non-operating income 営業外収益	203		<u>210</u>		<u>6</u>	3.0%	
Non-operating expenses 営業外費用	396		<u>250</u>		<u>-146</u>	-37.0%	
Ordinary income 経常利益	3,378	8.2%	3,160	7.3%	-218	-6.5%	
Extraordinary income 特別利益	46		<u>75</u>		<u>28</u>	60.6%	
Extraordinary losses 特別損失	312		<u>85</u>		<u>-227</u>	-72.8%	
Income before income taxes and non-controlling interests 税金等調整前当期純利益	3,112		3,150		37	1.2%	
Net income attributable to owners of the parent 親会社株主に帰属する当期純利益	1,950	4.7%	2,150	5.0%	199	10.2%	

<sup>■</sup> We have not incorporated any impact from the retirement benefits into our business performance forecasts for FY2021. 2022年3月期の業績予想には、退職給付数理差異の影響は織り込んでおりません。

## Business Performance Forecasts for FY2021 (2) Operating income excluded amortization of actuarial differences 2022年3月期 業績予想 (2) 退職数理差異の影響を除いた営業利益



No change in business performance forecasts released in May 2021. 2021年5月に公表した計画から変更はありません。

		FY2020 2021 / 3月期		FY2021 2022 / 3月期						
	Results	YOY	Amortization of actuarial differences	Excluded amortization of actuarial differences	YOY	Forecasts	YOY	Amortization of actuarial differences	Excluded amortization of actuarial differences	YOY
(¥ 100 Million/億円)	実績	前年比	退職数理差異の 影響	退職数理差異の 影響を除く	前年比	計画	前年比	退職数理差異の 影響	退職数理差異の 影響を除く	前年比
Net sales 売上高	41,267			41,267		43,000			43,000	
Cost of sales 売上原価	32,998		-115	33,114		34,780		0	34,780	
Cost-of-sales ratio 原価率	80.0%			80.2%		80.9%			80.9%	
SG&A expenses 管理販売費	4,697		-160	4,858		5,020		0	5,020	
Operating income 営業利益	3,571	-6.3%	276	3,294	-12.9%	3,200	-10.4%	0	3,200	-2.9%
OP margin <i>営業利益率</i>	8.7%			8.0%		7.4%			7.4%	

## Business Performance Forecasts for FY2021 (3) Shareholder return 2022年3月期 業績予想 (3) 株主還元



No change in business performance forecasts released in May 2021. 2021年5月に公表した計画から変更はありません。

	FY2020 Results 2021 / 3月期 実績	FY2021 Forecasts 2022 / 3月期 計画
Earnings per share 一株当たり当期純利益	¥297.18	¥328.16
Return on equity 自己資本当期純利益率 (ROE)	11.0%	11.3%
Annual dividend per share (Commemorative dividend) 年間配当金(記念配当)	¥116	¥126 (¥10)
Interim dividend per share 中間配当	¥50	¥55
Year-end dividend per share 期末配当	¥66	¥71
Dividend payout ratio 配当性向	39.0%	38.4%

## Business Performance Forecasts for FY2021 (4) Sale of development properties 2022年3月期 業績予想 (4) 開発物件売却



The underlined parts have been revised. 修正箇所には下線を付しております。

■ Sales 売上高	FY2020 2Q	FY2021 2Q	YOY	FY2019 2020 / 3月期	FY2020 2021 / 3月期	FY2021 2022 / 3月期	3-year total
(¥ 100 Million/億円)	2020 / 9月期	2021 / 9月期	前年同期比	Results 実績	Results 実績	Rev. Forecasts 修正計画	3ヵ年合計 ('19/4-'22/3)
Total 合計	1,186	1,320	133	1,895	2,372	<u>2,540</u>	<u>6,809</u>
Rental Housing 賃貸住宅	-	-	-	229	161	<u>78</u>	<u>470</u>
Commercial Facilities 商業施設	413	284	-129	259	415	<u>336</u>	<u>1,011</u>
Logistics, Business & Corporate Facilities 事業施設	773	1,036	263	1,406	1,796	<u>2,125</u>	<u>5,328</u>
■ Operating income 営業利益	FY2020 2Q 2020 / 9月期	FY2021 2Q 2021 / 9月期	YOY	FY2019 2020 / 3月期 Results	FY2020 2021 / 3月期 Results	FY2021 2022 / 3月期 Rev. Forecasts	3-year total 3カ年合計
(¥ 100 Million/億円)			前年同期比 —————	実績	実績	修正計画	('19/4-'22/3)
Total 合計	374	406	32	690	698	<u>702</u>	<u>2,091</u>
Rental Housing 賃貸住宅	-	-	-	104	54	<u>25</u>	<u>184</u>
Commercial Facilities 商業施設	135	98	-37	85	136	<u>103</u>	<u>325</u>
Logistics, Business & Corporate Facilities 事業施設	238	308	69	500	507	<u>574</u>	1,582

## Business Segment Forecasts for FY2021 (1) Sales 2022年3月期 セグメント情報 計画 (1) 売上高



The underlined parts have been revised. 修正箇所には下線を付しております。

	FY20 2021 /		FY2021 2022 / 3月期					
	Resi		Rev. Forecasts		YOY 前年同期比			
		for overseas		for overseas	Amounts			Ratio
(¥ 100 Million/億円)	実績	内、海外	修正計画	内、海外	増減額	for domestic 内、国内	for overseas 内、海外	増減率
Single-Family Houses	5,161	1,908	6,000	<u>2,543</u>	838	204	634	16.3%
戸建住宅	5,101	1,300	0,000	2,040	000	204	004	10.576
Rental Housing	9,827	358	10,200	<u>301</u>	372	428	<u>-56</u>	3.8%
賃貸住宅	5,021	550	10,200	<u>301</u>	312	420	<u>-30</u>	J.070
Condominiums	3,397	5	3,800	149	402	<u>257</u>	144	11.8%
マンション	3,397	3	3,000	143	702	251	144	11.070
Existing Homes	1,247	_	1,350		102	102		8.2%
住宅ストック	1,271		1,330		102	102	_	0.2 /0
Commercial Facilities	8,083	26	7,800	<u>22</u>	-283	-279	-3	-3.5%
商業施設	0,003	20	7,000	<u> </u>	-200	-213		-0.070
Logistics, Business & Corporate Facilities	9,899	684	10,700	905	800	579	220	8.1%
事業施設	3,033	004	10,700	<u>303</u>	000	373	220	0.170
Other Businesses	5,073	36	4,900	<u>35</u>	-173	-173	<u>-0</u>	-3.4%
その他	5,075	30	7,300	<u>33</u>	-175	-173	<u></u>	-3.∓ /0
Total	/1 267	3,018	43 000	4,000	1 722	751	981	4.2%
合計	41,267	3,010	43,000	4,000	1,732	731	901	4.∠%

Note: Sales by segment include intragroup transactions between segments. / 注:上記実績には、セグメント間の内部取引を含んでいます。

## Business Segment Forecasts for FY2021 (2) Operating income 2022年3月期 セグメント情報 計画 (2) 営業利益



The underlined parts have been revised. 修正箇所には下線を付しております。

	FY20 2021 / 3		FY2021 2022 / 3月期							
	Resu	ults	Rev. For	ecasts			OY 司期比		OP margin 営業利益率	
	実績	for overseas	修正計画	for overseas	Amounts	for domestic	for overeses	Ratio		YOY Change
(¥ 100 Million/億円)	天視	内、海外	多正可图	内、海外	増減額	内、国内	内、海外	増減率		増減
Single-Family Houses 戸建住宅	218	135	300	<u>175</u>	81	<u>41</u>	<u>40</u>	37.5%	5.0%	+0.8pt
Rental Housing	908	73	930	40	<u>21</u>	<u>54</u>	-33	2.4%	9.1%	-0.1pt
賃貸住宅	300	70	<u>330</u>		<u> </u>	<u> </u>		2.470	<u>3.170</u>	<u>0.1pt</u>
Condominiums	53	-15	<u>70</u>	<u>4</u>	<u>16</u>	<u>-4</u>	<u>20</u>	<u>29.7%</u>	<u>1.8%</u>	+0.2pt
マンション						_ <del></del>			<u> </u>	
Existing Homes	104	_	110	-	5	5	-	5.4%	8.1%	-0.3pt
住宅ストック										
Commercial Facilities	1,228	-0	1,170	<u>-9</u>	-58	<u>-50</u>	<u>-8</u>	-4.8%	15.0%	-0.2pt
商業施設										
Logistics, Business & Corporate Facilities 事業施設	1,159	-8	1,090	<u>11</u>	<u>-69</u>	<u>-89</u>	<u>20</u>	<u>-6.0%</u>	<u>10.2%</u>	<u>-1.5pt</u>
Other Businesses	107	-3	<u>20</u>	<u>-28</u>	<u>-87</u>	<u>-63</u>	<u>-24</u>	-81.4%	0.4%	-1.7pt
その他	107	-3	<u>20</u>	-20	<u>-07</u>	-03	<u>-24</u>	<u>-01.470</u>	<u>U.4 /0</u>	<u>-1.7pt</u>
Total 合計	3,571	195	3,200	200	-371	-375	4	-10.4%	7.4%	-1.3pt

Note: Operating income by segment includes intragroup transactions between segments. / 注:上記実績には、セグメント間の内部取引を含んでいます。

#### Single-Family Houses Business 戸建住宅事業



[FY2021 2Q] In Japan, we continue to propose for housing to match the "new normal". In overseas, housing sales in North America and housing land sales in Australia continued to be favorable. As a result, net sales and operating income increased by ¥30.6 billion and ¥5.2 billion, respectively.

[FY2021 forecasts] Based on the results for the first half of the fiscal year, we revised the forecast upward for overseas sales. However, both sales and operating income remain unchanged mainly because orders received in Japan for the detached houses in the first half were less than those planned.

■【2021/9期】国内ではニューノーマルに対応した住まい提案を継続。海外では北米における住宅事業およびオーストラリアでの宅地分譲事業が好調に 推移し、売上高306億円、営業利益52億円の増収増益となりました。

【2022/3期計画】上期実績を踏まえ海外の売上高は上方修正を実施した一方、国内では分譲住宅の上期受注実績が計画に達しなかったことなどから、 売上高・営業利益ともに据え置いています。

	FY2020 2Q 2020 / 9月期	FY2021 2Q 2021 / 9月期		FY2020 2021 / 3月期			
(¥ 100 Million/億円)	Results 実績	Results 実績	YOY 前年比	Results 実績	Pre. Forecasts 当初計画	Rev. Forecasts 修正計画	YOY 前年比
Net sales 売上高	2,431	2,738	306	5,161	6,000	6,000	838
Gross margin ratio 売上総利益率	18.6%	19.4%	+0.8pt	19.2%	17.4%	18.8%	-0.4pt
Operating income 営業利益	80	133	52	218	300	300	81
OP margin 営業利益率	3.3%	4.9%	+1.6pt	4.2%	5.0%	5.0%	+0.8pt

Average sales and area per unit (Non-consolidated)

1戸当たりの平均売上金額と平均売上面積(個別)

	FY2020 2Q 2020 / 9月期			2020 3月期	FY2021 2Q 2021 / 9月期		
()()()()	Sales 売上	Sales Area		Area 面積	Sales 売上	Area 面積	
(¥Million / 百万円) Single-family houses	961	四 很	売上	山頂	ـــانو	四 作	
(custom-built houses)	40.1	136.2m	39.6	135.0m²	39.7	135.3m²	
戸建住宅(建築請負)							
Single-family houses		2		2			
(of housing projects)	23.0	102.4m	23.1	104.9m	24.1	105.1㎡	
分譲住宅(建売)							

#### Rental Housing Business (1) 传像体中事業 (4)

#### 賃貸住宅事業 (1)



[FY2021 2Q] The orders are on a recovery trend in construction and the number of units managed increased, and the occupancy rate remained high in the rental management. As a result, net sales and operating income increased by ¥28.6 billion and ¥6.2 billion, respectively.

[FY2021 forecasts] Despite an increase in sales in the first half of the fiscal year, net sales remain unchanged, reflecting changes in the sales schedule for development properties overseas. Operating income was revised upward by ¥4.0 billion due to an improvement in the profit margin for rental management.

■【2021/9期】「請負・分譲」では受注が回復傾向にあることや、「賃貸・管理」では管理戸数の増加および高い入居率を維持しました。 以上の結果、売上高286億円、営業利益62億円の増収増益となりました。

【2022/3期計画】上期は増収となったものの、海外における開発物件売却のスケジュール変更などを踏まえ、売上高は据え置きました。 営業利益は、「賃貸・管理」での利益率改善を踏まえ、40億円上方修正いたしました。

	FY2020 2Q 2020 / 9月期	FY202 2021 /	
(¥ 100 Million/億円)	Results 実績	Results 実績	YOY <u>前</u> 年比
Net sales	4,683	4,969	286
売上高	1,000	1,000	
Construction	1,894	2,121	226
請負・分譲	1,001	2,121	
Rental management	2,788	2,848	59
賃貸・管理	2,700	2,040	
Sale of development properties			
開発物件売却	-	_	
Gross margin ratio	16.8%	17.5%	10.7nt
売上総利益率	10.0%	17.5%	+0.7pt
Construction	25 60/	24.20/	1 2nt
請負・分譲	25.6%	24.3%	-1.3pt
Rental management	40.00/	40.40/	. 4 5-4
賃貸・管理	10.9%	12.4%	+1.5pt
Sale of development properties			
開発物件売却	-	-	-
Operating income	200	450	62
営業利益	390	452	02
of which income from sale of			
development properties	-	-	-
内、開発物件売却利益			
OP margin	0.20/	0.40/	. O Ont
営業利益率	8.3%	9.1%	+0.8pt

FY2020 2021 / 3月期		FY2021 2022 / 3月期	
Results 実績	Pre. Forecasts 当初計画	Rev. Forecasts 修正計画	YOY <u>前年比</u>
9,827	10,200	10,200	372
3,969	4,079	4,244	274
5,697	5,913	5,876	179
161	206	78	-82
17.6%	16.8%	17.2%	-0.4pt
25.3%	24.7%	24.2%	-1.1pt
11.7%	11.4%	11.8%	+0.1pt
33.7%	13.0%	31.9%	-1.8pt
908	890	930	21
54	26	25	-29
9.2%	8.7%	9.1%	-0.1pt

## **Rental Housing Business (2)**

### 賃貸住宅事業 (2)



■ Average sales per building (Non-consolidated) 1棟当たりの平均売上金額(個別)

	FY2020 2Q	FY2020	FY2021 2Q
(¥Million/百万円)	2020 / 9月期	2021 / 3月期	2021 / 9月期
Rental housing (building contracting) 集合住宅(建築請負)	125.2	127.0	122.0
Steel-frame (low-rise) 鉄骨(低層)	110.8	111.6	111.3
Steel-frame (high- and mid-rise) 鉄骨(中高層)	604.1	614.3	576.1

■ Management of rental housing units and occupancy rates 賃貸住宅管理戸数と入居率

	'20/3	'20/9	'21/3	'21/9
Management of rental housing units 賃貸住宅管理戸数	595,182	604,951	611,874	623,147
Lump-sum contracted units (occupancy guarantee) 一括借上(入居保証) 戸数	552,625	562,582	568,679	579,109
Occupancy rates 入居率	97.6%	96.8%	98.2%	97.1%
			L-	. 4

\_\_\_\_ 0.3pt改善 \_\_\_/

#### Condominiums Business マンション事業



[FY2021 2Q] Net sales and operating income increased by ¥19.0 billion and ¥2.5 billion, respectively, due to an increase in sales of completed condominiums.

[FY2021 forecasts] Net sales remain unchanged and operating income was revised upward by ¥1.0 billion, reflecting the increased sales in Japan and changes in the delivery schedule overseas due to construction delays caused by COVID-19.

■【2021/9期】完成在庫の販売が進んだことなどから、売上高は190億円、営業利益は25億円の増収増益となりました。

【2022/3期計画】国内での順調な販売実績および、海外での感染症影響による工事遅延に伴う引渡スケジュールの変更を踏まえ、売上高を据え置き、営業利益は10億円上方修正いたしました。

	FY2020 2Q 2020 / 9月期	FY202 2021 / 9		FY2020 2021 / 3月期		FY2021 2022 / 3月期	
(¥ 100 Million/億円)	Results 実績	Results YOY 実績 前年比		Results 実績	Pre. Forecasts 当初計画	Rev. Forecasts 修正計画	YOY 前年比
Net sales 売上高	1,335	1,526	190	3,397	3,800	3,800	402
Construction 請負・分譲	904	1,087	182	2,527	2,912	2,905	377
Rental management 賃貸・管理	431	438	7	870	887	894	24
Gross margin ratio 売上総利益率	13.4%	14.6%	+1.2pt	13.4%	12.8%	13.2%	-0.2pt
Construction 請負・分譲	14.8%	15.5%	+0.7pt	14.3%	13.1%	13.3%	-1.0pt
Rental management 賃貸・管理	10.6%	12.6%	+2.0pt	10.8%	11.7%	12.6%	+1.8pt
Operating income 営業利益	2	28	25	53	60	70	16
OP margin 営業利益率	0.2%	1.8%	+1.6pt	1.6%	1.6%	1.8%	+0.2pt

■ Stock of completed condominium (Non-consolidated) (Including orders for units) 完成在庫の状況(個別)(受注済戸数を含む)

	'21/3	'21/9
Stock of completed condominium 完成在庫	1,458	750
of which received orders うち、受注済	91	35

#### **Commercial Facilities Business**

#### 商業施設事業

営業利益率



[FY2021 2Q] Net sales and operating income decreased by ¥20.9 billion and ¥6.4 billion, respectively, due to a decrease in construction caused by a decrease in willingness to open new stores in certain business categories, lower-than-expected occupancy rates at urban hotels, and a decrease in sale of development properties.

[FY2021 forecasts] Although the forecasts for urban hotels business management was revised downward based on the results of the first half of the fiscal year, both net sales and operating income remain unchanged considering the recovery in orders and the status of real estate sales.

■【2021/9期】一部業態の出店意欲減退を受けた請負工事の減少や、都市型ホテルの稼働率が想定を下回ったこと、開発物件売却の減少などから売上高209億 円、営業利益64億円の減収減益となりました。

【2022/3期計画】都市型ホテル事業は、上期実績を踏まえ見通しを引き下げているものの、受注の回復状況や不動産売却の状況を踏まえ、 売上高・営業利益ともに据え置きとしています。

	FY2020 2Q 2020 / 9月期	FY202 2021 / 9	,	FY2020 2021 / 3月期		FY2021 2022 / 3月期		■ Occupancy rate of m	najor hotels
(V. 400 MUL //在田)	Results	Results	YOY	Results		Rev. Forecasts	YOY	主要ホテルの稼働	率
(¥ 100 Million/億円)	実績	実績	前年比	実績	当初計画	修正計画	前年比	Daiwa Roynet Hotel (U	
Net sales <u>売上高</u>	4,147	3,938	-209	8,083	7,800	7,800	-283	ロイネットホテル( The number of facilities	<u>都中型)</u> 64
Construction	2,566	2,481	-84	5,284	5,007	5,108	-176	施設数	
請負・分譲 Urban hotel management								'19/3	91.8%
都市型ホテルの運営	68	94	25	222	422	198	-23	'20/3	87.4%
Excluding hotel management ホテル運営除く	2,497	2,387	-110	5,061	4,585	4,909	-152	'21/3	33.9%
Rental management 賃貸・管理	1,167	1,172	5	2,384	2,508	2,355	-28	'20/9 累計 (Total)	30.3%
Sale of development properties 開発物件売却	413	284	-129	415	284	336	-79	'21/9 累計 (Total)	40.4%
Gross margin ratio 売上総利益率	22.7%	22.5%	-0.2pt	21.6%	21.9%	21.8%	+0.2pt	[Refrence] Other Businesses segment [参考] その他事業セグメント	
Construction 請負・分譲	22.4%	21.9%	-0.5pt	22.3%	23.7%	22.1%	-0.2pt	Daiwa Royal Hotel (Reロイヤルホテル(リ	sort type)
Urban hotel management 都市型ホテルの運営	-95.0%	-76.3%	+18.7pt	-43.7%	-3.2%	-69.2%	-25.5pt	The number of facilities 施設数	25
Excluding hotel management ホテル運営除く	25.7%	25.8%	+0.1pt	25.2%	26.1%	25.8%	+0.5pt	'19/3	62.5%
Rental management 賃貸・管理	19.5%	20.8%	+1.3pt	18.1%	17.4%	19.9%	+1.8pt	'20/3	59.8%
Sale of development properties 開発物件売却	32.9%	34.5%	+1.6pt	32.9%	29.2%	30.8%	-2.1pt	'21/3	28.0%
Operating income	687	623	-64	1,228	1,170	1,170	-58	'20/9 累計 (Total)	20.5%
営業利益	007	023		1,220	1,170	1,170	-50	'21/9 累計 (Total)	20.5%
of which income from sale of development properties 内、開発物件売却利益	135	98	-37	136	82	103	-33	Note: The number of facilities September 2021.	
OP margin 堂業利益率	16.6%	15.8%	-0.8pt	15.2%	15.0%	15.0%	-0.2pt	注: 施設数は、2021年9月末:	現在のものです。

The number of facilities 施設数	64
'19/3	91.8%
'20/3	87.4%
'21/3	33.9%
'20/9 <b>累計</b> (Total)	30.3%
'21/9 累計 (Total)	40.4%

The number of facilities 施設数	25				
'19/3	62.5%				
'20/3	59.8%				
'21/3	28.0%				
'20/9 累計 (Total)	20.5%				
'21/9 累計 (Total)	20.5%				

#### Logistics, Business & Corporate Facilities Business 事業施設事業



- FY2021 2Q Because sales of development properties progressed steadily, net sales and operating income increased by ¥24.3 billion and ¥4.3 billion, respectively.
- [FY2021 forecasts] Although net sales remain unchanged, operating income was revised upward by ¥9.0 billion in anticipation of an increase in income from sales of development properties.
- ■【2021/9期】「開発物件売却」が順調に進捗したことにより、売上高243億円、営業利益43億円の増収増益となりました。 【2022/3期計画】売上高は据え置いたものの、開発物件売却益の増加を見込み、営業利益は90億円上方修正いたしました。

		FY2020 2Q 2020 / 9月期	FY202 2021 / 9		FY2020 2021 / 3月期		FY2021 2022 / 3月期	
	(¥ 100 Million/億円)	Results 実績	Results 実績	YOY 前年比	Results 実績	Pre. Forecasts 当初計画	Rev. Forecasts 修正計画	YOY 前年比
Net sales 売上高		4,684	4,928	243	9,899	10,700	10,700	800
Construction 請負		3,526	3,472	-53	7,234	7,590	7,728	494
Rental management 賃貸・管理 Sale of development properties 開発物件売却		385	419	33	869	918	845	-23
		773	1,036	263	1,796	2,190	2,125	329
Gross margin ratio 売上総利益率		19.2%	19.4%	+0.2pt	19.8%	17.6%	18.0%	-1.8pt
Construction 請負			15.8%	-0.2pt	17.2%	15.0%	15.0%	-2.2pt
Rental managem 賃貸・管理	ent	24.7%	24.1%	-0.6pt	23.9%	24.5%	23.7%	-0.2pt
Sale of developm 開発物件売却	ent properties	30.9%	29.8%	-1.1pt	28.3%	23.5%	27.0%	-1.3pt
Operating income 営業利益		523	566	43	1,159	1,000	1,090	-69
of which income from sale 内、開発物件売去	ofdevelopment properties 印利益	238	308	69	507	515	574	66
OP margin 営業利益率		11.2%	11.5%	+0.3pt	11.7%	9.3%	10.2%	-1.5pt
[Reference] Fujita	Net sales 売上高	1,963	2,023	59	4,265	4,500	4,500	234
[参考] フジタ	Operating income 営業利益	54	45	-8	133	150	150	16

#### Orders Received by Business Segment (Non-consolidated) (1)





The results of underlined units number have been revised. / 下線箇所の実績戸数を修正しました。

Orders receiv 受注高 実績	ved results	FY202 2020 /	· ·	FY2021 2Q 2021 / 9月期						
	-	Units 戸数	Amounts 金額	Units 戸数	Amounts 金額	YC 前年同 Amounts				
	(¥ 100 Million/億円)	7 30	31 DR	7 30	77. UČ	/tillounts	増減率			
	Custom-built houses 戸建住宅	<u>2,537</u>	1,020	2,768	1,188	167	16.5%			
Single-Family Houses 住宅	Houses in housing development projects 分譲	911	210	863	200	-10	-4.8%			
	Land (including residential lots of housing development projects) 土地	-	360	-	391	30	8.5%			
	Sub-total 小 計	<u>3,448</u>	1,590	3,631	1,779	188	11.8%			
Rental Housing 集合住宅	_		1,858	15,106	2,100	241	13.0%			
Condominiums マンション	(for sale)	856	404	1,078	536	131	32.5%			
Commercial Fac 商業施設	cilities	-	2,683	-	2,580	-103	-3.9%			
Logistics, Busin 事業施設	ness & Corporate Facilities	-	1,643	-	2,840	1,196	72.8%			
Total 合計		<u>18,492</u>	8,572	19,815	10,271	1,698	19.8%			
[Reference] Excluding SPC	Logistics, Business & Corporate Facilities 事業施設	<u> </u>	1,224		2,459	1,234	100.8%			
- TMKを除く	Total 合計	=	8,154		9,890	1,736	21.3%			

Notes: 1. In the Rental Housing, Condominiums, Commercial Facilities, and Logistics, Business & Corporate Facilities Businesses, the figures in the charts include land and buildings. The YOY ratio is calculated on a value basis. Although Existing Homes Business, Leisure business, and Environment and Energy business have been omitted from the charts since they had no material impact on the total amount, the total has been calculated including each value. 2. Include order figures from specific purpose companies or other consolidated subsidiaries established fo the purposes related to real estate development (SPC).

注: (1) 集合住宅・マンション・商業施設・事業施設は、土地・建物を含みます。増減率は金額ベースで算出しています。また、「住宅ストック」「観光」「環境エネルギー」は合計金額に与える影響が軽微の為、省略していますが、「合計」の欄には、各々の数値を含んで算出しています。。(2) 特定目的会社等の不動産開発を目的として設立した連結子会社(TMK)による受注数値を加味しています。

#### Orders Received by Business Segment (Non-consolidated) (2)

### 事業別受注高(個別)(2)



■ Orders recei 受注高 計画	ved forecasts		2020 / 3月期		FY2021 Rev. Fe 2022 / 3月期 (	修正計画		FY2021 Pre 2022 / 3月期		
	(¥ 100 Million/億円)		Amounts 金額	Units 戸数	Amounts 金額	YC 前年同 Amounts 増減額	· ·	Units 戸数	Amounts 金額	Difference 計画比 Amounts 増減額
	Custom-built houses 戸建住宅	5,244	2,108	5,730	2,450	341	16.2%	5,640	2,320	130
Single-Family Houses	Houses in housing development projects 分譲	1,849	430	1,770	410	-20	-4.7%	2,260	560	-150
住宅	Land (including residential lots of housing development projects) 土地	-	779	-	820	40	5.1%	-	880	-60
	Sub-total 小 計	7,093	3,318	7,500	3,680	361	10.9%	7,900	3,760	-80
Rental Housing 集合住宅	Rental Housing 集合住宅		3,889	31,500	4,300	410	10.6%	33,330	4,300	-
Condominiums マンション	s (for sale)	2,172	1,152	2,900	1,425	272	23.6%	2,600	1,300	125
Commercial Fa 商業施設	cilities	-	4,938	-	5,130	191	3.9%	-	5,100	30
Logistics, Busi 事業施設	ness & Corporate Facilities	-	4,226	-	5,310	1,083	25.6%	-	4,440	870
Total 合計		38,808	18,357	41,900	20,700	2,342	12.8%	43,830	19,730	970
[Reference] Excluding SPC	Logistics, Business & Corporate Facilities 事業施設	-	3,548		4,260	711	20.0%		3,560	700
[参考] TMKを除く	Total 合計	_	17,680		19,650	1,969	11.1%		18,850	800

Notes: 1. In the Rental Housing, Condominiums, Commercial Facilities, and Logistics, Business & Corporate Facilities Businesses, the figures in the charts include land and buildings. The YOY ratio is calculated on a value basis. Although Existing Homes Business, Leisure business, and Environment and Energy business have been omitted from the charts since they had no material impact on the total amount, the total has been calculated including each value. 2. Include order figures from specific purpose companies or other consolidated subsidiaries established fo the purposes related to real estate development (SPC).

注: (1) 集合住宅・マンション・商業施設・事業施設は、土地・建物を含みます。増減率は金額ベースで算出しています。また、「住宅ストック」「観光」「環境エネルギー」は合計金額に与える影響が軽微の為、省略していますが、「合計」の欄には、各々の数値を含んで算出しています。(2) 特定目的会社等の不動産開発を目的として設立した連結子会社(TMK)による受注数値を加味しています。

#### Sales by Business Segment (Non-consolidated) (1)





The results of underlined units number have been revised. / 下線箇所の実績戸数を修正しました。

Sales results 売上高 実績	- S		FY2020 2Q 2020 / 9月期		FY2021 2Q 2021 / 9月期								
70—IN 7019	- (¥ 100 Million/億円)	Units 戸数	Amounts 金額	Gross profit ratio 売上高 総利益率	Units 戸数	Amounts 金額	YC 前年同 Amounts 増減額	Υ	Gross pro 売上高総				
	Custom-built houses 戸建住宅	2,542	1,045	22.0%	2,517	1,076	30	2.9%	22.3%	+0.3pt			
Single-Family Houses 住宅	Houses in housing development projects 分譲	907	208	13.2%	865	208	0	0.0%	14.0%	+0.8pt			
	Land (including residential lots of housing development projects) 土地	-	350	7.5%	-	404	53	15.3%	9.5%	+2.0pt			
	Sub-total 小 計	3,449	3,449 1,604	17.7%	3,382	1,689	84	5.3%	18.2%	+0.5pt			
Rental Housing 集合住宅	3	<u>13,487</u>	1,910	25.5%	14,211	2,087	177	9.3%	24.0%	-1.5pt			
Condominiums マンション	s (for sale)	1,028	440	15.4%	1,076	550	110	25.0%	14.9%	-0.5pt			
Commercial Fa 商業施設	gistics, Business & Corporate Facilities		2,718	26.2%	-	2,576	-141	-5.2%	26.4%	+0.2pt			
Logistics, Busi 事業施設			1,737	26.8%	-	2,022	285	16.5%	26.1%	-0.7pt			
Total 合計		<u>17,964</u>	8,966	23.1%	18,669	9,431	464	5.2%	22.6%	-0.5pt			

Notes: The total amount includes the impact of completion basis; however, the number of houses is the complete figure. In the Rental Housing, Condominiums, Commercial Facilities, and Logistics, Business & Corporate Facilities Businesses, the figures in the charts include land and buildings. The YOY ratio is calculated on a value basis. Although Existing Homes Business, Leisure business, and Environment and Energy business have been omitted from the charts since they had no material impact on the total amount, the total has been calculated including each value.

注:金額は進行基準による影響が含まれておりますが、戸数は完成ベースです。集合住宅・マンション・商業施設・事業施設は、土地・建物を含みます。増減率は金額ベースで算出しています。また、「住宅ストック」「観光」「環境エネルギー」は合計金額に与える影響が軽微の為、省略していますが、「合計」の欄には、各々の数値を含んで算出しています。

### Sales by Business Segment (Non-consolidated) (2)

#### 事業別売上高(個別)(2)



Sales fored 売上高 計眞		FY2020 2021 / 3月期					2021 Rev. 22 / 3月期				FY2021 Pre 2022 / 3月其		
	(¥ 100 Million/億円)	Units 戸数	Amounts 金額	Gross profit ratio 売上高 総利益率	Units 戸数	Amounts 金額		前年同期比 売. Amounts Ratio		ofit ratio 於利益率 Change 增減	Units 戸数	Amounts 金額	Difference 計画比 Amounts 増減額
	Custom-built houses 戸建住宅	5,178	2,075	22.3%	5,230	2,220	144	7.0%	22.4%	+0.1pt	5,440	2,210	10
Single-Family Houses	Houses in housing development projects 分譲	1,841	424	13.5%	1,570	370	-54	-12.8%	14.3%	+0.8pt	2,290	560	-190
住宅	Land (including residential lots of housing development projects)	-	752	8.0%	-	810	57	7.6%	9.9%	+1.9pt	-	880	-70
	Sub-total 小 計	7,019	3,252	17.9%	6,800	3,400	147	4.5%	18.5%	+0.6pt	7,730	3,650	-250
Rental Housi 集合住宅	ing	29,488	4,020	25.2%	30,900	4,200	179	4.5%	24.3%	-0.9pt	30,830	4,150	50
Condominium マンション	ms (for sale)	2,484	1,222	14.8%	2,700	1,330	107	8.8%	15.0%	+0.2pt	2,600	1,300	30
Commercial 商業施設	Facilities	_	5,233	25.9%	-	5,100	-133	-2.6%	25.9%	+0.0pt	_	5,000	100
Logistics, Bu 事業施設	Logistics, Business & Corporate Facilities 事業施設		3,794	28.4%	-	3,800	5	0.1%	25.5%	-2.9pt	-	3,770	30
Total 合計		38,991	18,639	23.4%	40,400	18,750	110	0.6%	22.2%	-1.2pt	41,160	18,700	50

Notes: The total amount includes the impact of completion basis; however, the number of houses is the complete figure. In the Rental Housing, Condominiums, Commercial Facilities, and Logistics, Business & Corporate Facilities Businesses, the figures in the charts include land and buildings. The YOY ratio is calculated on a value basis. Although Existing Homes Business, Leisure business, and Environment and Energy business have been omitted from the charts since they had no material impact on the total amount, the total has been calculated including each value.

注:金額は進行基準による影響が含まれておりますが、戸数は完成ベースです。集合住宅・マンション・商業施設・事業施設は、土地・建物を含みます。増減率は金額ベースで算出しています。また、「住宅ストック」「観光」「環 境エネルギー」は合計金額に与える影響が軽微の為、省略していますが、「合計」の欄には、各々の数値を含んで算出しています。

## Capital Investments 設備投資額



No change in business performance forecasts released in May 2021. 2021年5月に公表した計画から変更はありません。

(¥ 100 Million/億円)	FY2020 2021 / 3月期	FY2021 Forecasts 2022 / 3月期 計画	
Single-Family Houses	48	70	
戸建住宅	40	70	
Rental Housing	302	330	
賃貸住宅	302	330	
Condominiums	128	80	
マンション	120	80	
Existing Homes	2	10	
住宅ストック	2	10	
Commercial Facilities	568	900	
商業施設	300	900	
Logistics, Business & Corporate Facilities	2,348	2,700	
事業施設	2,540	2,700	
Other Businesses	299	300	
その他	299	300	
Adjustments	30	10	
調整額	30	10	
Total	3,729	4,400	
合計	3,123	4,400	

FY2020 2Q 2020 / 9月期	FY2021 2Q 2021 / 9月期
28	31
161	136
64	58
2	1
256	407
1,374	1,333
123	130
8	60
2,020	2,160

#### Depreciation 減価償却費



The underlined parts have been revised. 修正箇所には下線を付しております。

合計	104	1,000	304	491
Total	784	1,000	384	491
調整額	9	10	4	7
Adjustments		40	4	_
その他	145	155	72	72
Other Businesses	1.1=	4		
事業施設	143	<u>300</u>	71	158
Logistics, Business & Corporate Facilities	4.40	000	7.1	450
商業施設	319	<u>350</u>	154	165
Commercial Facilities	0.10	0.70	4= 4	
住宅ストック	2	3	1	1
Existing Homes			4	
マンション	25	28	12	13
Condominiums	0.5	00	40	40
賃貸住宅	91	<u>102</u>	45	49
Rental Housing	0.4	400	45	40
戸建住宅	45	52	22	23
Single-Family Houses	45		20	
(¥ 100 Million/億円)	2021 / 3月期	2022 / 3月期 修正計画	2020 / 9月期	2021 / 9月期
	FY2020	Rev. Forecasts	FY2020 2Q	FY2021 2Q
		FY2021		

Note: The accounting treatment of some subsidiaries has been changed due to the effect of the revision of the recognition Accounting Standardfor Revenue Recognition. 注:収益認識会計基準改正の影響等により、一部の子会社の会計処理を変更しています。

## **Overseas Business**



■ Regional Overview エリア別 業績	FY2020 2Q 2020 / 9月期		FY2021 2Q 2021 / 9月期		
(¥ 100 Million/億円)	Net sales 売上高	OP income 営業利益	Net sales 売上高	OP income 営業利益	
Total	4 272	24	1 EEO	52	
合計	1,273	31	1,558	32	
USA	741	47	918	80	
アメリカ		• •			
Australia	131	-13	162	-7	
オーストラリア			.02		
ASEAN	197	-3	149	-2	
China	122	4	126	4	
中国	122	4	120	4	
Other	80	-4	200	-23	
その他	00	-4	200	-23	

	FY2020 2021 / 3月期		FY2021 Rev. Forecasts 2022 / 3月期 修正計画		
(¥ 100 Million/億円)	Net sales 売上高	OP income 営業利益	Net sales 売上高	OP income 営業利益	
Total	3,018	195	4,000	200	
合計	0,010	100	4,000	200	
USA アメリカ	1,768	191	<u>2,251</u>	<u>170</u>	
Australia オーストラリア	369	-18	448	4	
ASEAN	369	17	<u>403</u>	<u>23</u>	
China 中国	266	12	<u>364</u>	<u>22</u>	
Other その他	244	-8	<u>532</u>	<u>-20</u>	

<sup>\*</sup>The underlined part has been revised. ※修正箇所には下線を付しております。

Overseas investment balance	
(Non-Consolidated)	Sep.30, 2021
海外出資残高(個別)	2021 / 9末
(¥ 100 Million/億円)	
Total	2.054
合計	3,951
USA	1,714
アメリカ	1,717
Australia	473
<u>オーストラリア</u>	
ASEAN	548
China	900
中国	300
Other	314
その他	314

Overseas

### **Consolidated Statements of Cash Flows**

## 連結キャッシュ・フローの状況



	FY2020 2Q	FY2021 2Q	Change
(¥ 100 Million/億円)	2020 / 9月期	2021 / 9月期	増減
Net cash provided by (used in) operating activities	420	704	262
営業活動によるキャッシュ・フロー	429	791	362
Depreciation and amortization	384	491	106
減価償却費	304	491	100
Net cash provided by (used in) investing activities	△ 2,249	△ 2,254	△ 5
投資活動によるキャッシュ・フロー	△ ∠,∠49	△ 2,254	△ 3
Net cash provided by (used in) financing activities	1,907	850	△ 1,057
財務活動によるキャッシュ・フロー	1,907	650	△ 1,057
Net increase (decrease) in cash and cash equivalents	64	△ 525	△ 589
現金及び現金同等物の増減額(△は減少)		△ 525	△ 309
Cash and cash equivalents at beginning of period	2.760	4 162	1,402
現金及び現金同等物の期首残高	2,760	4,163	1,402
Cash and cash equivalents at the end of the period	2,824	3,639	814
現金及び現金同等物の期末残高	2,024	3,039	014